

# 2016

## ANNUAL REPORT



NATIONAL LOW INCOME  
HOUSING COALITION



The National Low Income Housing Coalition is dedicated solely to achieving socially just public policy that assures people with the lowest incomes in the United States have affordable and decent homes.



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# MESSAGE FROM THE PRESIDENT & CEO

DEAR NLIHC MEMBERS, DONORS,  
AND FRIENDS:

**N**LIHC had a momentous 2016. After 17 years at the helm of the Coalition and a lifetime of dedication and accomplishment, Sheila Crowley retired as NLIHC president and CEO, and I assumed the mantle. Among her many achievements at NLIHC, Sheila led the effort to create and fund the national Housing Trust Fund (HTF), the first new affordable housing resource in a generation for those with the lowest incomes, and launched and grew the United for Homes Campaign calling for mortgage tax reform and reinvesting the savings into ending homelessness and housing poverty. I am immensely grateful to Sheila for leaving NLIHC so strong and for her guidance to me as I stepped into the role of president and CEO.



Diane Yentel,  
NLIHC President and CEO

NLIHC's staff worked tirelessly in 2016 to ensure a successful first-year rollout of the HTF, providing training, resources and technical assistance to advocates and state agencies throughout the country. We continued to convene and lead important broad-based national advocacy campaigns – the Campaign for Housing and Community Development, the United for Homes campaign, the National HTF Policy Committee, and the Housing and Criminal Justice Reform Task Force – and to support the work of NLIHC's 61 state partners around the country. We met extensively with members of Congress on both sides of the aisle and with the administration throughout the year to support policy solutions to housing poverty and homelessness.

NLIHC received extensive media coverage of our 2016 research publications *Out of Reach*, *The Gap: Affordable Housing Gap Analysis*, and *The Long Wait for a Home*. Our expertise was cited in over 2,200 media stories reaching tens of millions of individuals during the year, and we achieved nearly 35,000 Twitter followers and 4,000,000 Twitter impressions.

NLIHC's 2016 Housing Policy Forum featured HUD Secretary Julián Castro, Senator Tim Kaine, former Representative Barney Frank, and an array of other thought-leaders on the challenges and solutions to housing poverty in the U.S. We were pleased to honor Representative Barbara Lee with the Edward Brooke Housing Leadership Award; Nancy Bernstine from the National AIDS Housing Coalition with the Cushing Dolbear Lifetime Service Award; and the Coalition for Nonprofit Housing and Economic Development of Washington DC with the 2016 Housing Organizer Award.

As 2016 drew to a close, the political landscape in Washington changed dramatically. It was clear that NLIHC's mission to achieve socially just public policy to ensure the lowest income people have decent affordable homes was never more important. I am honored and proud to continue the critical work of those who came before me in advancing this mission.

All our advancements are due to our strong and dedicated partners and members. Our membership truly is our strength. Together we can end homelessness and housing poverty in America.

Sincerely,

A handwritten signature in black ink that reads "Diane Yentel". The signature is written in a cursive, flowing style.

Diane Yentel

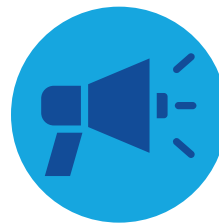
“Our members are  
our strength.”

— Diane Yentel, NLIHC President & CEO



# 2016

## NLIHC HIGHLIGHTS



**57** "CALLS-TO-ACTION" ISSUED TO OUR NETWORK OF OVER 44,000 CONTACTS CONDUCTED BY NLIHC



NLIHC STAFF MADE **84** SPEECHES & PRESENTATIONS TO MORE THAN **10,770** PEOPLE



**411** EDUCATIONAL & INFORMATIONAL ADVOCACY INTERACTIONS WITH CONGRESSIONAL OFFICES AND ADMINISTRATION DEPARTMENTS AND OFFICES CONDUCTED BY NLIHC STAFF



**157** MEETINGS, CONFERENCES, AND WEBINARS CONDUCTED BY NLIHC, ATTENDED BY MORE THAN **5,300** INDIVIDUALS FROM PARTNER ORGANIZATIONS



NLIHC INITIATED **15** SIGN-ON LETTERS AND JOINED **37** SIGN-ONS LED BY OTHERS  
ADDRESSED TO CONGRESS AND THE ADMINISTRATION ON AFFORDABLE HOUSING AND HOMELESSNESS LEGISLATION AND REGULATIONS



NLIHC LEADS **4** COALITIONS AND TASK FORCES REPRESENTING MORE THAN **2,500** ORGANIZATIONS

# 2016 MEDIA

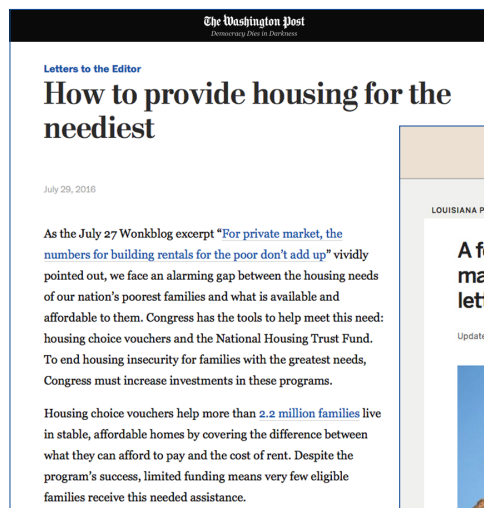
## MEDIA INTERVIEWS, SOCIAL MEDIA AND INFORMATION SHARING

### MEDIA INTERVIEWS AND INFORMATION SHARING:

NLIHC STAFF PARTICIPATED IN **193 INTERVIEWS AND OTHER EXCHANGES** WITH PRINT, ONLINE, TELEVISION AND RADIO MEDIA (INCLUDING *THE NEW YORK TIMES*, *WASHINGTON POST*, *WALL STREET JOURNAL*, *CNN*, *HUFFINGTON POST*, *THE ATLANTIC*, *CITYLAB*, *U.S. NEWS AND WORLD REPORT*, *POLITCO*, *MOTHER JONES*, *FAST COMPANY*, *THE CHICAGO TRIBUNE*, *THE NATION*, *FIVETHIRTYEIGHT.COM*, *NPR/ DIANE REHM SHOW*, *AL JAZEERA*, *LAST WEEK TONIGHT WITH JOHN OLIVER*, *PBS NEWS HOUR*, *PBS FRONTLINE*, AND MANY OTHERS)

NATIONWIDE, **2,295 MEDIA STORIES** MENTIONED NLIHC, UNITED FOR HOMES, NLIHC RESEARCH, THE NATIONAL HOUSING TRUST FUND, AND OTHER NLIHC-RELATED TOPICS.

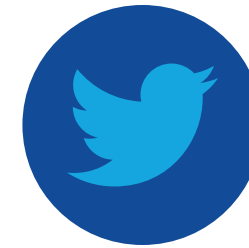
NLIHC ISSUED **14 PRESS RELEASES** AND PUBLISHED **FOUR LETTERS TO THE EDITOR** AND **ONE BLOG POST** ON KEY ISSUES



### ONLINE AND SOCIAL MEDIA



**34,949**  
TWITTER FOLLOWERS



**3,900,800**  
TWITTER IMPRESSIONS



**713,193**  
UNIQUE NLIHC.ORG PAGE VIEWS



**8,245**  
FACEBOOK LIKES/FRIENDS



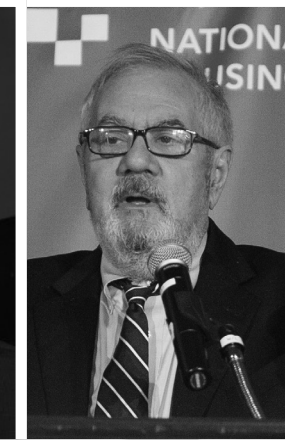
**28** NEW NLIHC BLOG POSTS,  
READ BY  
**17,341** INDIVIDUALS.



# SHEILA CROWLEY RETIRES FROM NLIHC

THE FORMER  
PRESIDENT & CEO  
LEAVES A LEGACY

**A**fter 17 years as president and CEO of NLIHC, Sheila Crowley retired in the spring of 2016. Among her many accomplishments at NLIHC, Sheila spearheaded the creation and funding of the national Housing Trust Fund, the first new affordable housing program in a generation designed to serve the lowest income people in America. Hundreds of advocates, current and former NLIHC leadership, and other friends of Sheila celebrated her lifetime of dedication and achievement on two occasions – at an event hosted by Bank of America on January 28 at which former OMB Director and HUD Secretary Shaun Donovan led a number of testimonials, and at the NLIHC Housing Policy Forum on April 4, where former U.S Representative Barney Frank spoke in Sheila’s honor.



# NLIHC LEADS

## NATIONAL POLICY ADVOCACY CAMPAIGNS AND TASK FORCES

**N**LIHC continued to convene and lead several broad-based national policy advocacy campaigns and task forces in 2016. The Campaign for Housing and Community Development (CHCDF) consists of 70 national organizations that advocate collectively for the highest possible federal funding for all affordable housing and community development programs. The United for Homes (UFH) campaign, endorsed by more than 2,300 organizational and elected official endorsers nationwide, calls for modest reforms to the mortgage interest deduction to benefit 25 million low and moderate income homeowners and to generate \$240 billion in savings over 10 years to invest in affordable rental housing for people with the lowest incomes. The national Housing Trust Fund (HTF) policy committee consists of dozens of national partners who work to protect and expand HTF resources. And the Housing and Criminal Justice Reform task force of more than twenty national housing and civil rights groups advocates for policies that ensure justice-involved individuals can successfully return to decent, affordable homes after incarceration.



**NATIONAL HOUSING TRUST FUND**



# 2016 NLIHC STATE PARTNERS

**N**LIHC has partnerships with 61 state housing coalitions in 42 states and the District of Columbia. These state partners are committed to advocating for socially just federal housing policy as well as for such policies in their own states, and they rely on one another and on NLIHC to learn about innovative practices for effective advocacy. These state partners are vital to NLIHC's mission, regularly mobilizing tens of thousands of advocates around federal policy issues. NLIHC staff convenes monthly state partner calls featuring new NLIHC research, federal policy updates, new and ongoing advocacy campaigns, NLIHC media toolkits and support, guest presenters on special topics, and peer learning. NLIHC convenes two in-person state partner meetings in Washington, DC each year for more in-depth learning and sharing. NLIHC's team of housing advocacy organizers regularly provides news, information, and training through webinars and conference calls hosted by state partners with resources tailored to those states. In 2016, NLIHC staff presented as keynote speakers, plenary panelists, and workshop presenters at 20 events hosted by state partners in 17 states, attended by more than 5,600 advocates. NLIHC also engaged state partners through NLIHC-led webinars and calls and participated in numerous advocacy days and other activities organized by our state partners.





# A NEW LEADER FOR NLIHC

## DIANE YENTEL ASSUMES NLIHC LEADERSHIP AT ANNUAL FORUM

**D**iane Yentel, former vice president of public policy and government affairs at Enterprise Community Partners, was introduced to affordable housing advocates as the new NLIHC president and CEO at the NLIHC 2016 Housing Policy Forum held in Washington, DC, April 3-5. Prior to her time at Enterprise, Ms. Yentel directed public housing policy development and implementation at HUD and before that served as a senior domestic policy advisor for Oxfam America, a housing policy coordinator for the Massachusetts Coalition for the Homeless, a policy specialist at NLIHC, and a Peace Corps volunteer in Zambia.



The Policy Forum, attended by over 270 attendees, also featured keynote addresses by HUD Secretary Julián Castro, U.S. Senator Tim Kaine (D-VA), and former U.S. Representative Barney Frank, as well as a wide array of other sessions on the challenges and solutions to housing poverty in the U.S. The attendees visited their congressional delegations on Capitol Hill on the last day of the event.



 **43,499 Total Twitter Impressions**

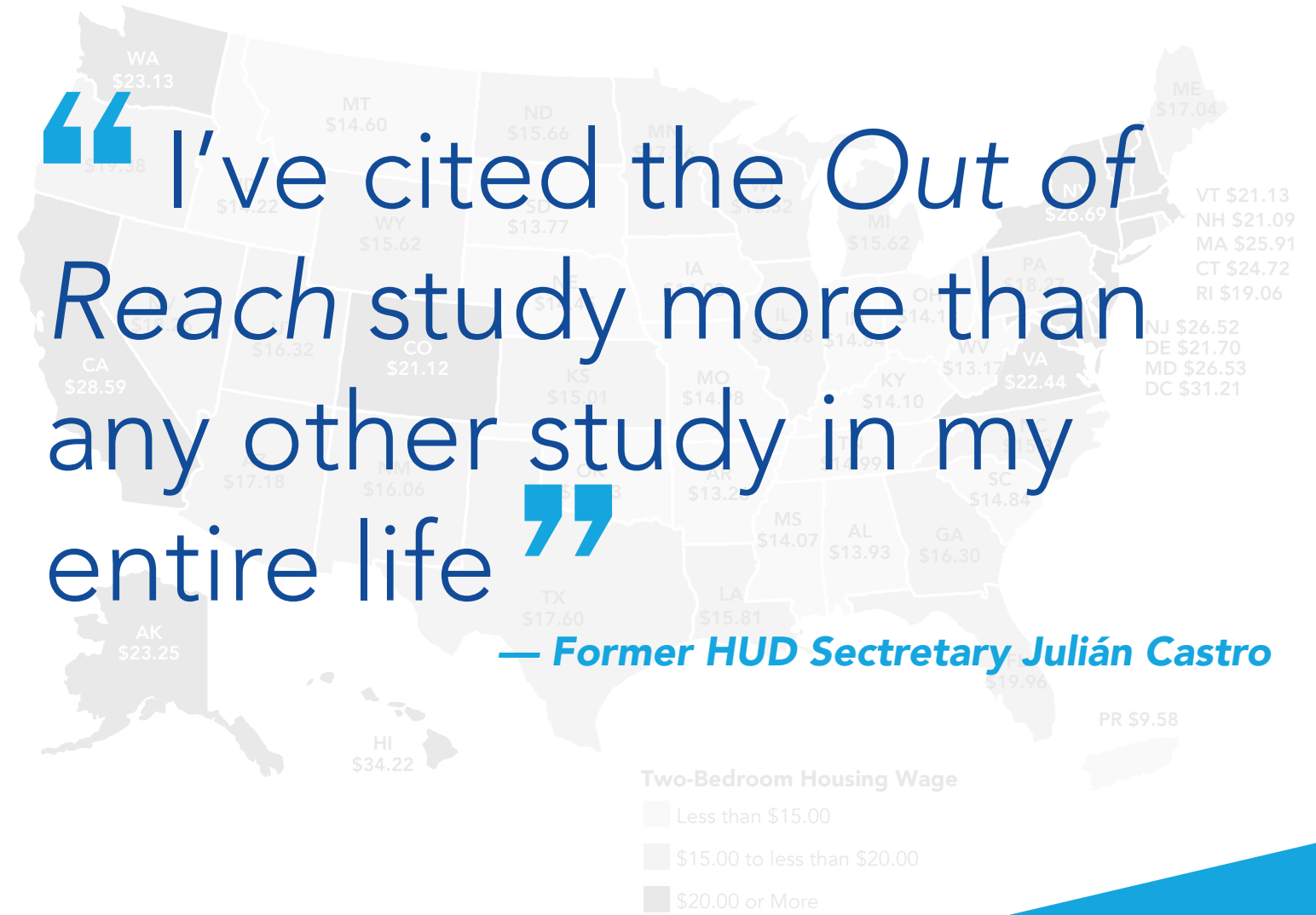
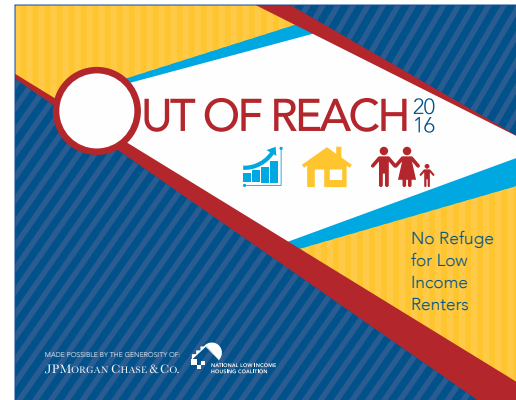
 **3,692 People Reached via Facebook from the Forum**

 **270 Event Attendees**

# OUT OF REACH 2016

## NO REFUGE FOR LOW INCOME RENTERS

**N**LHC released its *Out of Reach 2016* on May 25 at a press event with then-HUD Secretary Julián Castro, who wrote the preface for the report. This edition of *Out of Reach* showed that the national “housing wage,” the hourly wage a full-time worker must earn to afford a modest two-bedroom apartment while spending no more than 30% of household income on rent and utilities, was \$20.30 per hour. In six states and the District of Columbia, the housing wage exceeded \$25 per hour. The average renter in the U.S. earned just \$15.42 per hour, nearly \$5 per hour less than the national two-bedroom housing wage and nearly \$1 per hour less than the one-bedroom housing wage. Someone earning the federal minimum wage of \$7.25 would need to work 112 hours per week, or 2.8 full-time jobs to afford a two-bedroom rental unit and 90 hours per week, or 2.3 full-time jobs, to afford a one-bedroom unit. The interactive *Out of Reach* website with maps and graphics allows users to compare metro areas and counties within their state and between states. *Out of Reach* attracted extensive media coverage in 2016, including by *The Wall Street Journal*, *The Washington Post*, *Forbes*, *The Chicago Tribune*, *Time Magazine*, *City Lab*, *Vox*, *Politico*, *NPR News*, and many others. The *CityLab* article on the 2016 *Out of Reach* report was shared more than 75,000 times.



 18,244 Twitter Impressions related to *Out of Reach*\*

 32,405 People Reached via Facebook

 40,081 Unique *Out of Reach* Pageviews (5/25/16 - 12/31/16)

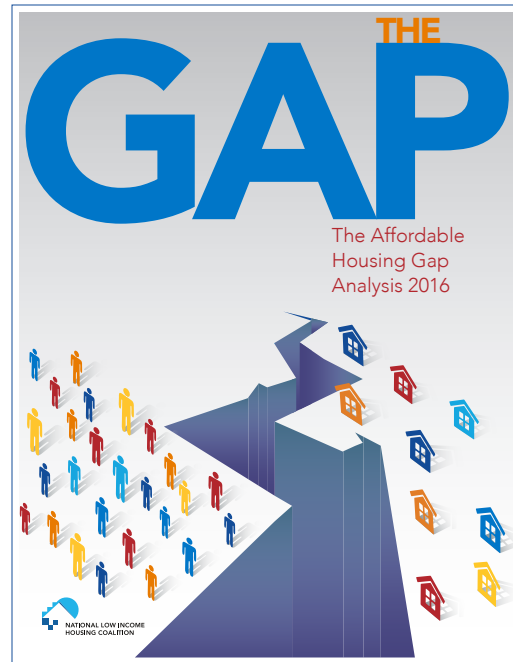
\*Social media stats from release date of 5/25/16-6/24/16



# THE GAP REPORT 2016

## THE AFFORDABLE HOUSING GAP ANALYSIS

**N**LIHC released the 2016 edition of *The Gap: The Affordable Housing Gap Analysis* on March 24, documenting a shortage of 7.2 million affordable and available rental units for the nation's 10.4 million extremely low income (ELI) renter households with incomes at or below 30% of their area median. Nationally, there were only 31 affordable and available rental units for every 100 ELI renter households, and 75% of ELI renters were severely cost-burdened, spending more than half of their income on rent and utilities. The Gap details the shortage of affordable and available rental housing at different income thresholds, as well as cost burdens, for every state, DC, and the 50 largest metro areas. The Gap was featured in such outlets as *CityLab*, *Huffington Post*, *NPR*, *Affordable Housing Finance* and *Mortgage News*.



“There is a shortage of 7.2 million available rental units for ELI households, or only 31 affordable and available units for every 100 ELI renter households.”

— from *The Gap Report 2016*

COUNT (MILLIONS)

CUMULATIVE UNITS (BY AFFORDABILITY CATEGORY)

HOUSEHOLDS (BY INCOME CATEGORY)

 32,766 **Twitter Impressions related to *The Gap Report*\***

 27,959 **People Reached via Facebook**

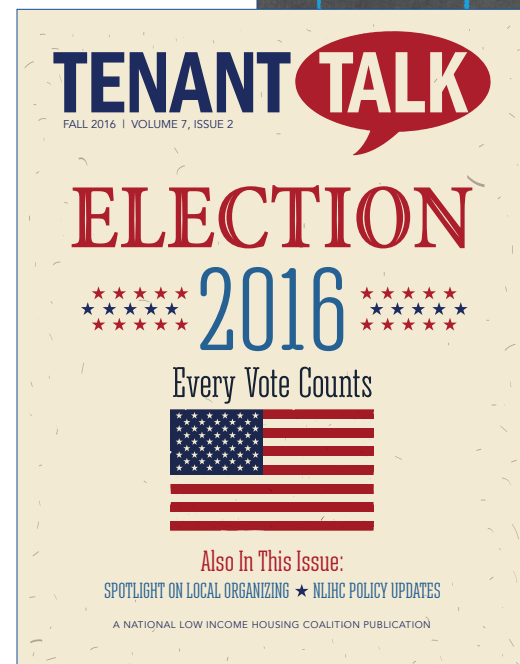
 6,266 **Unique *Gap Report* Pageviews (3/24/16 - 12/31/16)**

\*Social media stats from release date of 3/24/16-4/23/16

# TENANT TALK SPRING & FALL 2016

COVERS ISSUES  
THAT IMPACT  
LOW INCOME TENANTS

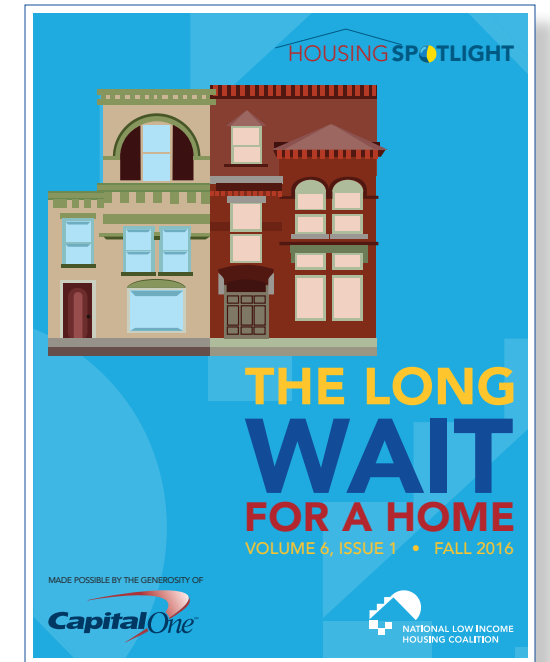
NLIHC produced two editions of *Tenant Talk*, a magazine for low income residents, in 2016 distributing more than 3,800 copies to residents and resident association members of NLIHC. The spring issue featured fair housing, local organizing victories, a federal budget update, HUD's public housing smoking ban, and a special recognition of NLIHC Board Member Delorise Calhoun. The fall issue featured a series of articles on voter engagement, registration and mobilization; state and local affordable housing ballot initiatives; a resident action project in the state of Washington; and a resident Empowerment Conference and the new Business and Service Coordination Center in Cincinnati, among other topics.



# HOUSING SPOTLIGHT 2016

THE LONG WAIT  
FOR A HOME

NLIHC's *The Long Wait for a Home* released in October analyzed the current state of Housing Choice Vouchers (HCV) and public housing waiting lists across the country. The study showed that that 53% of HCV waiting lists were closed to new applicants and 4% were open only to specific populations, such as homeless individuals and families, veterans, or persons with a disability. Sixty-five percent of closed HCV waiting lists had been closed for at least one year. HCV waiting lists had a median wait time of 1.5 years. Twenty-five percent had a wait of at least 3 years, and 25% of the largest public housing authorities with HCV waiting lists had a wait time of at least 7 years. Wait lists for public housing had a median wait time of 9 months, and 25% had a wait time of at least 1.5 years.

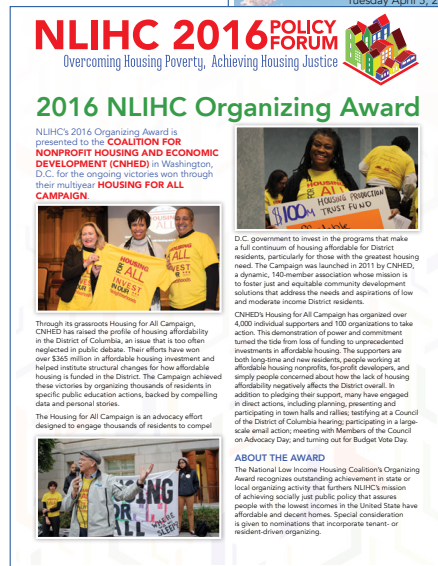




# 2016 LEADERSHIP AND ORGANIZING AWARD

PRESENTED TO  
NANCY BERNSTINE,  
REP. BARBARA LEE,  
AND CNHED

The 2016 NLIHC Housing Leadership Awards Reception honored U.S. **Representative Barbara Lee (D-CA)**, a strong advocate of affordable housing on Capitol Hill, with the Edward Brooke Housing Leadership Award and **Nancy Bernstine**, former executive director of the National AIDS Housing Coalition, with the Lifetime Service Award. Rey Ocañas from BBVA, the host sponsor of the reception, announced a special \$100,000 contribution to the NLIHC Sheila Crowley Housing Justice Fund at the event. **The Coalition for Nonprofit Housing and Economic Development**, a Washington DC-based organization, was presented with the 2016 Organizing Award at the NLIHC Housing Policy Forum for its *"Housing for All Campaign"* that showcased the issue of housing affordability in the District of Columbia.

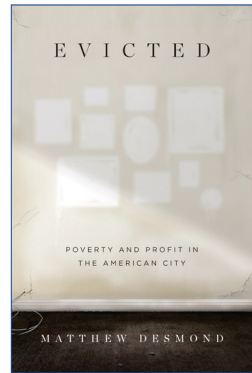


2016 Leadership Reception Host:  
**BBVA Compass**

# "EVICTED" LIVE-STREAM EVENT

MATTHEW DESMOND  
SPEAKS ABOUT  
EVICTIONS

NLIHC partnered with the Coalition on Human Needs and the National Housing Conference to host an event on April 29, 2016 at which Harvard Sociologist and MacArthur Genius Awardee Dr. Matthew Desmond discussed his Pulitzer Prize winning book, *Evicted: Poverty and Profit in the American City*. More than 160 individuals attended the event in person and another 230 participated by live-stream. Dr. Desmond engaged in a live Twitter chat following the event. The chat trended at the number 8 spot on Twitter.



 6,288 **Twitter Impressions from the Discussion and the Live Twitter Chat**

 546 **People Reached via Facebook**

 160 **Event Attendees**

230 **Attendees Via Live-Streaming**

# HOUSING TRUST FUND

2016 IS THE FIRST YEAR  
HOUSING TRUST  
FUND DOLLARS ARE  
ALLOCATED TO STATES

NLIHC was deeply involved in ensuring a successful rollout of the national Housing Trust Fund (HTF) in its first year of implementation. NLIHC conducted numerous national and state-specific HTF implementation trainings and webinars; analyzed and communicated on HUD's HTF guidance; identified and prepared HTF state advocacy "point persons" in every state, Puerto Rico and DC; produced and disseminated model HTF Allocation Plans; developed a new HTF Developers Advisory Group to serve as a resource to advocates and affordable housing developers around the country; and published two papers on financing and operating extremely low income affordable housing and on using operating assistance and operating assistance reserves. All 50 states and DC completed and submitted their HTF Allocation Plans to HUD in 2016, and the first funds began to flow to the states for project implementation.





# 2016 BOARD OF DIRECTORS

At its meeting on April 6, the NLIHC Board of Directors held its annual elections. The board re-elected five officers to serve another one-year term on the executive committee:

- Chair: Brenda Clement
- 1<sup>st</sup> Vice Chair: Greg Payne
- 2<sup>nd</sup> Vice Chair: Marla Newman
- Secretary: Christine Allamanno
- Treasurer: Moises Loza

The board also elected Martha Weatherspoon and Lot Diaz to serve as at-large members of the NLIHC executive committee and thanked Matt Girard and Lisa Hasegawa for their service as at-large members.



## 2016 BOARD OF DIRECTORS

Brenda J. Clement, *Chair*  
Providence, RI

Christine Allamanno  
Sarasota, FL

William C. Apgar  
Orleans, MA

Dara Baldwin  
Washington, DC

David Bowers  
Washington, DC

Delorise Calhoun  
Cincinnati, OH

Emma "Pinky" Clifford  
Pine Ridge, SD

Lot Diaz  
Washington, DC

Chris Estes  
Washington, DC

Bill Faith (Honorary)  
Columbus, OH

Daisy Franklin  
Norwalk, CT

Dora Leong Gallo  
Los Angeles, CA

Matt Gerard  
Minneapolis, MN

Deidre "DeeDee" Gilmore  
Charlottesville, VA

Lisa Hasegawa  
Washington, DC

Isabelle Headrick  
Austin, TX

Moises Loza (Honorary)  
Washington, DC

Rachael Myers  
Seattle, WA

Marla Newman  
Baton Rouge, LA

Ann O'Hara  
Boston, MA

Robert Palmer  
Chicago, IL

Greg Payne  
Portland, ME

Eric Price  
Washington, DC

Tara Rollins  
Salt Lake City, UT

Michael Steele  
New York, NY

Martha Weatherspoon  
Clarksville, TN

# NLIHC STAFF

Andrew Aurand,  
Vice President for Research

Josephine Clarke,  
Executive Assistant

Dan Emmanuel,  
Research Analyst

Ellen Errico,  
Creative Services Manager

Ed Gramlich, Senior Advisor

Sarah Jemison,  
Housing Advocacy Organizer

Paul Kealey, Chief Operating Officer

Joseph Lindstrom,  
Manager of Field Advocacy

Lisa Marlow, Communications Specialist

Sarah Mickelson, Director of Public Policy

Khara Norris, Director of Administration



James Saucedo,  
Housing Advocacy Organizer

Christina Sin, Development Coordinator

Elayne Weiss, Senior Policy Analyst

Renee Willis, Vice President for Field and Communications

Diane Yentel, President and CEO

(As of 12/31/16)

## 2016 NLIHC INTERNS

Zoe Chapin, Michael Chapman, Ariel Chu, Aziz Duniani, Stephanie Hall, Isaac Harris, Christina Libre, Madeline McHale, Youness Mou, Julia Rapp, Kathryn Rodrigues, Pia Shah

# 2016 SPECIAL MEMBERS



# 2016 NLIHC MEMBERS

## Alabama

Arbour Valley Development  
Arise Citizens' Policy Project  
Collaborative Solutions  
Community Action Agencies Association of Alabama  
Community Action Partnership of North Alabama

### Low Income Housing Coalition of Alabama

Rosedale Apartments Resident Council  
Sun Plans Inc  
Mr. Dave Fulford  
Mr. Reginald Gabel  
Ms. Mary Hickman  
Ms. Kathie Hiers  
Mr. Stefan Kertesz  
Mr. William Minor

## Alaska

Cook Inlet Housing Authority

## Arizona

Arizona Department of Housing

### Arizona Housing Alliance

Hom, Inc.  
Ms. Brooke Bedrick  
Mr. Jose Gonzalez  
Ms. Carol Parry and John Fox  
Ms. Jeanne Shaw

## Arkansas

Ms. Louise Clemans  
Mr. Jerry Webster

## California

A Community of Friends Affordable Housing Access, Inc.  
Alexander Tenants Association, Inc.  
Alliance for a Better District 6  
BRIDGE Housing Corporation  
Burbank Housing Development Corporation  
Cabrillo Economic Development Corporation  
California Affordable Housing Law Project

### California Coalition for Rural Housing

California Housing Finance Agency

### California Housing Partnership Corporation

California Renters Legal Advocacy  
Century Housing Corporation  
Charities Housing Development Corporation  
City of Los Angeles Housing Department  
City of San Jose Housing Department  
Coachella Valley Housing Coalition

Coalition on Homelessness - San Francisco  
Community Action North Bay  
Community Economics, Inc.  
Community Housing Improvement Program (CHIP)  
Community Housing Partnership  
Deep Green Housing and Community Development  
EAH Housing  
East Bay Housing Organizations  
Eden Housing, Inc.  
Focus Strategies  
Fresno Housing Authority  
Greater Pasadena Affordable Housing Group  
Housing Authority of the City of Santa Barbara  
**Housing California**  
LifeSTEPS, Inc.  
Marin County Community Development Agency  
Mid-Peninsula Housing Coalition  
Mutual Housing California  
Nancy Lewis Associates, Inc.  
**Non Profit Housing Association of Northern California**

Path Ventures  
Retirement Housing Foundation  
Sacramento Housing Alliance  
Sacramento Housing and Redevelopment Agency  
San Diego Housing Federation  
San Francisco Mayor's Office of Housing  
Self-Help Enterprises  
**Southern California Association of NonProfit Housing**  
Unidos Por La Libertad  
Western Center on Law and Poverty, Inc.  
Women Organizing Resource Knowledge & Services  
Mr. Gideon Anders  
Ms. Laura Archuleta  
Ms. Victoria Basolo  
Ms. Bonita Behun  
Ms. Kimberly Bell  
Mr. Cary Brazeman  
Ms. Mary Brooks  
Ms. Helen Brown  
Mr. Livia Burton  
Mr. and Mrs. Michael and Linda Carroll  
Mr. James Chud  
Ms. Ashley Coates  
Ms. Cathy Cortez  
Mr. John Cotton  
Ms. Cathy Creswell  
Ms. Marilyn Ditty  
Mr. Peter Dreier



# 2016 NLIHC MEMBERS

Ms. Patricia Evans  
Mr. Donald Falk  
Ms. Karen Flock  
Mr. Gary Frazier  
Ms. Dora Leong Gallo  
Ms. Darlene Gonzalez  
Mr. Salvador Gonzalez  
Mr. James Grow  
Ms. Alisha Jackson  
Mr. Paul Jargowsky  
Mr. Ronald Javor  
Ms. Zella Knight  
Mr. Thomas Lauderbach  
Mr. Karl Lauff  
Ms. Monique Lawshe  
Mr. Jeffrey Levin  
Ms. Nancy Lewis  
Ms. Paula Lomazzi  
Mr. Don Lucky  
Ms. Jackie Magallan  
Ms. Marilyn Mayor  
Mr. Benjamin Metcalf  
Ms. Elizabeth Moody  
Ms. Angel Morales  
Ms. Betty Pagett  
Ms. Sherri Pendlebury  
Mr. Marvis Phillips  
Kiki La Porta  
Mr. and Mrs. William  
and Gloria Powers  
Mr. Michael Pyatok  
Ms. Jayne Raab  
Mr. Jerry Rioux  
Ms. Marcia Rosen  
Mr. Jay Saadian  
Mr. Russell Schmunk  
Mr. Roy Schweyer  
Mr. Thomas Scott

Ms. Mary Ellen Shay  
Mr. Jay Sin  
Ms. Alene Smith  
Mr. Mark E. Smith  
Mr. Eugene Suh  
Mr. Paul Sussman  
Mr. Michael Sydlik  
Noureddine Talbi  
Mr. Robert Tobin  
Trevell Valentine  
Ms. Amy Voge  
Ms. Elizabeth Voge  
Ms. Courtney Welch  
Ms. Terri Wheeler

## Colorado

### Colorado Coalition for the Homeless

### Housing Colorado

Monroe Group  
National Organization of African Americans in Housing  
Northeast Colorado Housing, Inc.  
Urban Land Conservancy  
Mr. J. Matthew Brady  
Ms. Melissa Clements  
Ms. Lisa Davis  
Ms. Karen Degenhart  
Ms. Britta Fisher  
Ms. Leslie Henderson  
Mr. Roger Lewis  
Ms. Marva Mauthe  
Mr. William Mauthe  
Ms. Sylvia Robinson  
Mr. Wilfred Romero  
Mr. Chuck Wehrwein

## Connecticut

Columbus House, Inc.  
**Connecticut Housing Coalition**  
Connecticut Housing Finance Authority  
Housing Authority of the Town of Greenwich  
Housing Development Fund, Inc.  
New Neighborhoods, Inc.  
People's United Bank  
Public and Affordable Housing Research  
The Open Door Shelter  
Ms. Diana Deng  
Ms. Daisy Franklin  
Mr. Rich Glica  
Mr. James Gordeuk  
Mr. Scott Kealey  
Mr. Robert Rosenthal  
Mrs. Luz Sanchez  
Ms. Caroline Stevenson  
Ms. Meena Venigalla

## Delaware

### Housing Alliance Delaware

Ms. Rhondajay Jackson-Johnson

## District of Columbia

Audubon Enterprises  
Butler Family Fund  
Center for Community Change  
**Coalition for Nonprofit Housing & Economic Development**

Community Action Partnership  
Congressional Research Service  
Council of Large Public Housing Authorities  
Evangelical Lutheran Church in America  
Father McKenna Center  
General Board of Church & Society of the United Methodist Church  
Home Builders Institute  
Law Offices of Eisen & Rome, P.C.  
Liz Bramlet Consulting, LLC  
Lutheran Services in America  
National Association of Affordable Housing Lenders  
National Housing and Rehabilitation Association  
National Housing Trust  
National Law Center on Homelessness and Poverty  
National NeighborWorks Association  
NETWORK: Lobby for Catholic Social Justice  
Office of the D.C. Tenant Advocate  
Poverty and Race Research Action Council  
Quadel Consulting and Training  
Reno & Cavanaugh, PLLC

Stewards of Affordable Housing for the Future  
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H.O.P.E. through Divine Intervention  
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## Idaho

Good Samaritan League

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Chicago Rehab Network  
Community Investment Corporation  
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Illinois-Iowa Center for Independent Living  
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Homestead Affordable  
Housing, Inc.

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Federation of  
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Coalition of Kentucky**  
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Department of Housing  
and Neighborhood  
Development  
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Commission of  
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Center  
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Advocacy Ministry of  
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Associates  
New Jersey Tenants  
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Block Association  
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Arbor Housing and  
Development  
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Services  
Banana Kelly  
Community  
Improvement  
Association  
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Ecumenical Housing  
Foundation, Inc.  
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Housing Coalition  
Community  
Development  
Corporation of Long  
Island  
Concern for  
Independent Living  
Fair Housing in  
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Forsyth Street Advisors  
Fred Samuel Resident  
Association  
Greater Syracuse  
Tenants Network  
Habitat for Humanity of  
New York State  
Homeless Services  
United  
Housing Action Council  
Human Development  
Services of Westchester,  
Inc.  
Interfaith Council for  
Action, Inc.  
Long Island Housing  
Services  
Lower East Side  
Coalition Housing  
Development  
Lyncrest Group  
Morningside Heights  
Multicultural Tenant  
Organization

## Neighborhood Preservation Coalition of New York State

New Destiny Housing  
Corporation  
New York Housing  
Conference

## New York State Rural Housing Coalition

## New York State Tenants & Neighbors Information Service

NYCHA Resident  
Advisory Board  
NYS Rural Advocates  
PathStone Corporation  
Regional Economic  
Community Action  
Program (RECAP)  
Rutgers Resident  
Association

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Institute for Children,  
Poverty and  
Homelessness  
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Minot Area Homeless  
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Cleveland Housing  
Network

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Del-Mor Dwellings  
Corporation

Home Is The  
Foundation

J-RAB Jurisdiction-Wide  
Resident Advisory Board

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Housing Center

National Church  
Residences

Neighborhood  
Properties, Inc.

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Tenant Association

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Ms. Deborah Jenkins

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## Oregon

CASA of Oregon

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Community Housing  
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Affordable Housing, Inc.

Grounded Solutions  
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Home Forward

Meyer Memorial Trust

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Affordable Housing

Northwest Housing  
Alternatives

Oregon Opportunity  
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Homelessness, Inc.

De Ruad Resident Council

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Association of  
Northwestern PA

National ADAPT -  
Housing Group

NeighborWorks  
Association of  
Pennsylvania

Park Heights Angel  
Incorporated

Pennsylvania  
Developers' Council

Philadelphia Association  
of Community  
Development  
Corporations

Project H.O.M.E.

Resident Association

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Services, Inc.

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Community

Women's Community  
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Mr. Bill Vandivier

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HousingWorks RI

### **Rhode Island Coalition for the Homeless**

Rhode Island Housing

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Ms. Brenda Clement

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Mr. Robert Sabel

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Revitalization

Corporation

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Habitat for Humanity -  
South Dakota

Mazaska Owecaso Otipi  
Financial

Oglala Sioux Lakota  
Housing

Oglala Sioux Tribal  
Partnership for Housing

The Lakota Fund

Ms. Emma Clifford

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ALCO Management

City of Clarksville  
Community & Economic  
Dev

Clarksville Housing  
Authority

Douglas-Cherokee  
Economic Authority

Mid-South Peace and  
Justice Center

Tennessee Valley  
Coalition for the  
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Accessible Housing  
Austin!

Accessible Housing  
Resources

ADAPT of Texas

Austin Housing  
Coalition

Avenue Community  
Development  
Corporation

Builders of Hope  
Community  
Development  
Corporation

Easter Seals Greater  
Houston

Foundation  
Communities

Harlingen Community  
Development  
Corporation

Housing Authority of  
the City of Austin

Lower Valley Housing  
Corporation

Neighbors United For  
Progress

Rockhaven Ministries,  
Inc.

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of Community  
Development  
Corporations**

**Texas Homeless  
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**Texas Low Income  
Housing Information  
Service**

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Resident Association

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Champlain Housing  
Trust

Committee on  
Temporary Shelter  
(COTS)

Housing Trust of Rutland  
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Two Rivers-  
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Commission  
Upper Valley Haven  
**Vermont Affordable  
Housing Coalition**  
Vermont Energy  
Investment Corporation  
Vermont Housing and  
Conservation Board  
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Finance Agency  
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## Virginia

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Solutions  
Capital Impact Partners  
Catholics for Housing,  
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Central Virginia Housing  
Coalition  
Community Housing  
Partners  
Community Life  
Resources  
FARRR Foundation  
Lighthouse Community  
Service

Habitat for Humanity of  
South Hampton Roads  
Legal Aid Justice Center  
New River Community  
Action  
Northern Virginia  
Affordable Housing  
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Public Housing  
Association of Residents  
(PHAR)  
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LLC

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# 2016 FINANCIAL STATEMENT

AS OF  
DECEMBER 31, 2016

2016 ASSETS	COALITION	POLICY CENTER	C3/C4 ELIM.	TOTAL
Cash and cash equivalents	\$348,298	\$4,842		\$353,140
Due from Policy Center	\$3,000		\$(3,000)	
Grants and other receivables	\$1,147,607			\$1,147,607
Prepaid expenses and deposits	\$19,907			\$19,907
Property and equipment, net	\$470,478			\$470,478
Investments	\$4,687,710			\$4,687,710
Interest in Charitable Remainder Trust	\$196,507			\$196,507
<b>TOTAL ASSETS</b>	<b>\$6,873,507</b>	<b>\$4,842</b>	<b>\$(3,000)</b>	<b>\$6,875,349</b>
<b>2016 LIABILITIES AND NET ASSETS</b>				
<b>Liabilities</b>				
Accounts payable and accrued expenses	\$165,742			\$165,742
Due to the Coalition		\$3,000	\$(3,000)	
Line of credit	\$1,512	-		\$1,512
Capital lease obligation	\$38,925	-		\$38,925
Deferred revenue	\$16,790	-		\$16,790
Deferred lease incentive	\$407,325	-		\$407,325
Deferred rent	\$311,208	-		\$311,208
<b>Total Liabilities</b>	<b>\$941,502</b>	<b>3,000</b>	<b>(4,000)</b>	<b>\$941,502</b>
<b>Net Assets</b>				
Undesignated	\$55,996	\$1,842		\$57,838
Board designated as endowment funds	\$4,687,710			\$4,687,710
<b>Total Unrestricted</b>	<b>\$4,743,706</b>	<b>\$1,842</b>		<b>\$4,745,548</b>
Temporarily restricted	\$1,188,299			\$1,188,299
<b>Total Net Assets</b>	<b>\$5,932,005</b>	<b>\$1,842</b>		<b>\$5,933,847</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$6,873,507</b>	<b>\$4,842</b>	<b>\$(4,000)</b>	<b>\$6,875,349</b>
<b>2016 OPERATING REVENUE AND SUPPORT</b>				
Grants and contributions	\$968,820	\$191,696	\$(188,996)	\$971,520
Investments designated for operations	\$437,800			\$437,800
Annual conference and registration revenue	\$435,092			\$435,092
Membership contributions	\$423,749			\$423,749
Other	\$12,452			\$12,452
Interest income	\$126			\$126
<b>TOTAL OPERATING REVENUE AND SUPPORT</b>	<b>\$2,278,039</b>	<b>\$191,696</b>	<b>\$(188,996)</b>	<b>\$2,280,739</b>
<b>2016 EXPENSES</b>				
Program Services/Education:	\$2,232,976	\$183,368	\$(188,996)	\$2,227,348
Management and general	\$371,956	\$7,829		\$379,785
Fundraising	\$171,593	\$798		\$172,391
<b>TOTAL OPERATING EXPENSES</b>	<b>\$2,776,525</b>	<b>\$191,995</b>	<b>\$(188,996)</b>	<b>\$2,779,524</b>







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