The National Low Income Housing Coalition is dedicated solely to achieving socially just public policy that assures people with the lowest incomes in the United States have affordable and decent homes.
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MESSAGE FROM THE PRESIDENT & CEO

DEAR NLIHC MEMBERS, DONORS, AND FRIENDS:

NLIHC had a momentous 2016. After 17 years at the helm of the Coalition and a lifetime of dedication and accomplishment, Sheila Crowley retired as NLIHC president and CEO, and I assumed the mantle. Among her many achievements at NLIHC, Sheila led the effort to create and fund the national Housing Trust Fund (HTF), the first new affordable housing resource in a generation for those with the lowest incomes, and launched and grew the United for Homes Campaign calling for mortgage tax reform and reinvesting the savings into ending homelessness and housing poverty. I am immensely grateful to Sheila for leaving NLIHC so strong and for her guidance to me as I stepped into the role of president and CEO.

NLIHC’s staff worked tirelessly in 2016 to ensure a successful first-year rollout of the HTF, providing training, resources and technical assistance to advocates and state agencies throughout the country. We continued to convene and lead important broad-based national advocacy campaigns – the Campaign for Housing and Community Development, the United for Homes campaign, the National HTF Policy Committee, and the Housing and Criminal Justice Reform Task Force – and to support the work of NLIHC’s 61 state partners around the country. We met extensively with members of Congress on both sides of the aisle and with the administration throughout the year to support policy solutions to housing poverty and homelessness.

NLIHC received extensive media coverage of our 2016 research publications Out of Reach, The Gap: Affordable Housing Gap Analysis, and The Long Wait for a Home. Our expertise was cited in over 2,200 media stories reaching tens of millions of individuals during the year, and we achieved nearly 35,000 Twitter followers and 4,000,000 Twitter impressions.

NLIHC’s 2016 Housing Policy Forum featured HUD Secretary Julián Castro, Senator Tim Kaine, former Representative Barney Frank, and an array of other thought-leaders on the challenges and solutions to housing poverty in the U.S. We were pleased to honor Representative Barbara Lee with the Edward Brooke Housing Leadership Award; Nancy Bernstine from the National AIDS Housing Coalition with the Cushing Dolbeare Lifetime Service Award; and the Coalition for Nonprofit Housing and Economic Development of Washington DC with the 2016 Housing Organizer Award.

As 2016 drew to a close, the political landscape in Washington changed dramatically. It was clear was that NLIHC’s mission to achieve socially just public policy to ensure the lowest income people have decent affordable homes was never more important. I am honored and proud to continue the critical work of those who came before me in advancing this mission.

All our advancements are due to our strong and dedicated partners and members. Our membership truly is our strength. Together we can end homelessness and housing poverty in America.

Sincerely,

Diane Yentel

Diane Yentel, NLIHC President and CEO

“Our members are our strength.” — Diane Yentel, NLIHC President & CEO
NLIHC HIGHLIGHTS

- **57** “CALLS-TO-ACTION” ISSUED TO OUR NETWORK OF OVER 44,000 CONTACTS CONDUCTED BY NLIHC
- **84** SPEECHES & PRESENTATIONS TO MORE THAN **10,770** PEOPLE
- **411** EDUCATIONAL & INFORMATIONAL ADVOCACY INTERACTIONS WITH CONGRESSIONAL OFFICES AND ADMINISTRATION DEPARTMENTS AND OFFICES CONDUCTED BY NLIHC STAFF
- **157** MEETINGS, CONFERENCES, AND WEBINARS CONDUCTED BY NLIHC, ATTENDED BY MORE THAN **5,300** INDIVIDUALS FROM PARTNER ORGANIZATIONS
- **15** SIGN-ON LETTERS AND JOINED **37** SIGN-ONS LED BY OTHERS ADDRESSED TO CONGRESS AND THE ADMINISTRATION ON AFFORDABLE HOUSING AND HOMELESSNESS LEGISLATION AND REGULATIONS
- **4** COALITIONS AND TASK FORCES REPRESENTING **2,500** ORGANIZATIONS

NLIHC STAFF MADE

NLIHC INITIATED

NLIHC LEADS COALITIONS AND TASK FORCES REPRESENTING MORE THAN
MEDIA INTERVIEWS, SOCIAL MEDIA AND INFORMATION SHARING


NATIONWIDE, 2,295 MEDIA STORIES MENTIONED NLIHC, UNITED FOR HOMES, NLIHC RESEARCH, THE NATIONAL HOUSING TRUST FUND, AND OTHER NLIHC-RELATED TOPICS.

NLIHC ISSUED 14 PRESS RELEASES AND PUBLISHED FOUR LETTERS TO THE EDITOR AND ONE BLOG POST ON KEY ISSUES

ONLINE AND SOCIAL MEDIA

- 34,949 TWITTER FOLLOWERS
- 3,900,800 TWITTER IMPRESSIONS
- 713,193 UNIQUE NLIHC.ORG PAGE VIEWS
- 8,245 FACEBOOK LIKES/ FRIENDS
- 28 NEW NLIHC BLOG POSTS, READ BY 17,341 INDIVIDUALS.
After 17 years as president and CEO of NLIHC, Sheila Crowley retired in the spring of 2016. Among her many accomplishments at NLIHC, Sheila spearheaded the creation and funding of the national Housing Trust Fund, the first new affordable housing program in a generation designed to serve the lowest income people in America. Hundreds of advocates, current and former NLIHC leadership, and other friends of Sheila celebrated her lifetime of dedication and achievement on two occasions— at an event hosted by Bank of America on January 28 at which former OMB Director and HUD Secretary Shaun Donovan led a number of testimonials, and at the NLIHC Housing Policy Forum on April 4, where former U.S Representative Barney Frank spoke in Sheila’s honor.
NLIHC has partnerships with 61 state housing coalitions in 42 states and the District of Columbia. These state partners are committed to advocating for socially just federal housing policy as well as for such policies in their own states, and they rely on one another and on NLIHC to learn about innovative practices for effective advocacy. These state partners are vital to NLIHC’s mission, regularly mobilizing tens of thousands of advocates around federal policy issues. NLIHC staff convenes monthly state partner calls featuring new NLIHC research, federal policy updates, new and ongoing advocacy campaigns, NLIHC media toolkits and support, guest presenters on special topics, and peer learning. NLIHC convenes two in-person state partner meetings in Washington, DC each year for more in-depth learning and sharing. NLIHC’s team of housing advocacy organizers regularly provides news, information, and training through webinars and conference calls hosted by state partners with resources tailored to those states. In 2016, NLIHC staff presented as keynote speakers, plenary panelists, and workshop presenters at 20 events hosted by state partners in 17 states, attended by more than 5,600 advocates. NLIHC also engaged state partners through NLIHC-led webinars and calls and participated in numerous advocacy days and other activities organized by our state partners.
Diane Yentel, former vice president of public policy and government affairs at Enterprise Community Partners, was introduced to affordable housing advocates as the new NLIHC president and CEO at the NLIHC 2016 Housing Policy Forum held in Washington, DC, April 3-5. Prior to her time at Enterprise, Ms. Yentel directed public housing policy development and implementation at HUD and before that served as a senior domestic policy advisor for Oxfam America, a housing policy coordinator for the Massachusetts Coalition for the Homeless, a policy specialist at NLIHC, and a Peace Corps volunteer in Zambia.

The Policy Forum, attended by over 270 attendees, also featured keynote addresses by HUD Secretary Julián Castro, U.S. Senator Tim Kaine (D-VA), and former U.S. Representative Barney Frank, as well as a wide array of other sessions on the challenges and solutions to housing poverty in the U.S. The attendees visited their congressional delegations on Capitol Hill on the last day of the event.
LIHC released its *Out of Reach* 2016 on May 25 at a press event with then-HUD Secretary Julián Castro, who wrote the preface for the report. This edition of *Out of Reach* showed that the national “housing wage,” the hourly wage a full-time worker must earn to afford a modest two-bedroom apartment while spending no more than 30% of household income on rent and utilities, was $20.30 per hour. In six states and the District of Columbia, the housing wage exceeded $25 per hour. The average renter in the U.S. earned just $15.42 per hour, nearly $5 per hour less than the national two-bedroom housing wage and nearly $1 per hour less than the one-bedroom housing wage. Someone earning the federal minimum wage of $7.25 would need to work 112 hours per week, or 2.8 full-time jobs to afford a two-bedroom rental unit and 90 hours per week, or 2.3 full-time jobs, to afford a one-bedroom unit. The interactive *Out of Reach* website with maps and graphics allows users to compare metro areas and counties within their state and between states. *Out of Reach* attracted extensive media coverage in 2016, including by *The Wall Street Journal, The Washington Post, Forbes, The Chicago Tribune, Time Magazine, City Lab, Vox, Politico, NPR News*, and many others. The *CityLab* article on the 2016 *Out of Reach* report was shared more than 75,000 times.

I’ve cited the *Out of Reach* study more than any other study in my entire life

— Former HUD Secretary Julián Castro

Twitter Impressions related to *Out of Reach*:

18,244

People Reached via Facebook:

32,405

Unique *Out of Reach* Pageviews:

40,081

(5/25/16 - 12/31/16)

*Social media stats from release date of 5/25/16-6/24/16
There is a shortage of 7.2 million available rental units for ELI households, or only 31 affordable and available units for every 100 ELI renter households.

— from The Gap Report 2016
LIHC produced two editions of Tenant Talk, a magazine for low income residents, in 2016 distributing more than 3,800 copies to residents and resident association members of NLIHC. The spring issue featured fair housing, local organizing victories, a federal budget update, HUD’s public housing smoking ban, and a special recognition of NLIHC Board Member Delorise Calhoun. The fall issue featured a series of articles on voter engagement, registration and mobilization; state and local affordable housing ballot initiatives; a resident action project in the state of Washington; and a resident Empowerment Conference and the new Business and Service Coordination Center in Cincinnati, among other topics.

LIHC’s The Long Wait for a Home released in October analyzed the current state of Housing Choice Vouchers (HCV) and public housing waiting lists across the country. The study showed that that 53% of HCV waiting lists were closed to new applicants and 4% were open only to specific populations, such as homeless individuals and families, veterans, or persons with a disability. Sixty-five percent of closed HCV waiting lists had been closed for at least one year. HCV waiting lists had a median wait time of 1.5 years. Twenty-five percent had a wait of at least 3 years, and 25% of the largest public housing authorities with HCV waiting lists had a wait time of at least 7 years. Wait lists for public housing had a median wait time of 9 months, and 25% had a wait time of at least 1.5 years.
The 2016 NLIHC Housing Leadership Awards Reception honored U.S. Representative Barbara Lee (D-CA), a strong advocate of affordable housing on Capitol Hill, with the Edward Brooke Housing Leadership Award and Nancy Bernstine, former executive director of the National AIDS Housing Coalition, with the Lifetime Service Award. Rey Ocañas from BBVA, the host sponsor of the reception, announced a special $100,000 contribution to the NLIHC Sheila Crowley Housing Justice Fund at the event. The Coalition for Nonprofit Housing and Economic Development, a Washington DC-based organization, was presented with the 2016 Organizing Award at the NLIHC Housing Policy Forum for its “Housing for All Campaign” that showcased the issue of housing affordability in the District of Columbia.
LIHC was deeply involved in ensuring a successful rollout of the national Housing Trust Fund (HTF) in its first year of implementation. NLIHC conducted numerous national and state-specific HTF implementation trainings and webinars; analyzed and communicated on HUD’s HTF guidance; identified and prepared HTF state advocacy “point persons” in every state, Puerto Rico and DC; produced and disseminated model HTF Allocation Plans; developed a new HTF Developers Advisory Group to serve as a resource to advocates and affordable housing developers around the country; and published two papers on financing and operating extremely low income affordable housing and on using operating assistance and operating assistance reserves. All 50 states and DC completed and submitted their HTF Allocation Plans to HUD in 2016, and the first funds began to flow to the states for project implementation.
At its meeting on April 6, the NLIHC Board of Directors held its annual elections. The board re-elected five officers to serve another one-year term on the executive committee:

- Chair: Brenda Clement
- 1st Vice Chair: Greg Payne
- 2nd Vice Chair: Marla Newman
- Secretary: Christine Allamanno
- Treasurer: Moises Loza

The board also elected Martha Weatherspoon and Lot Diaz to serve as at-large members of the NLIHC executive committee and thanked Matt Girard and Lisa Hasegawa for their service as at-large members.

2016 NLIHC STAFF

Andrew Aurand, Vice President for Research
Josephine Clarke, Executive Assistant
Dan Emmanuel, Research Analyst
Ellen Errico, Creative Services Manager
Ed Gramlich, Senior Advisor
Sarah Jemison, Housing Advocacy Organizer
Paul Kealey, Chief Operating Officer
Joseph Lindstrom, Manager of Field Advocacy
Lisa Marlow, Communications Specialist
Sarah Mickelson, Director of Public Policy
Khara Norris, Director of Administration
Paul Kealey, Chief Operating Officer

James Saucedo, Housing Advocacy Organizer
Christina Sin, Development Coordinator
Elayne Weiss, Senior Policy Analyst
Renee Willis, Vice President for Field and Communications
Diane Yentel, President and CEO

(As of 12/31/16)

2016 NLIHC INTERNS

Zoe Chapin, Michael Chapman, Ariel Chu, Aziz Duniania, Stephanie Hall, Isaac Harris, Christina Libre, Madeline McHale, Youness Mou, Julia Rapp, Kathryn Rodrigues, Pia Shah

2016 BOARD OF DIRECTORS

Brenda J. Clement, Chair
Providence, RI
Christine Allamanno
Sarasota, FL
William C. Apgar
Orleans, MA
Dara Baldwin
Washington, DC
David Bowers
Washington, DC
Delorise Calhoun
Cincinnati, OH
Emma “Pinky” Clifford
Pine Ridge, SD
Lot Diaz
Washington, DC

Chris Estes
Washington, DC
Bill Faith (Honorary)
Columbus, OH
Daisy Franklin
Norwalk, CT
Dora Leong Gallo
Los Angeles, CA
Matt Gerard
Minneapolis, MN
Deidre “DeeDee” Gilmore
Charlottesville, VA
Lisa Hasegawa
Washington, DC
Isabelle Headrick
Austin, TX
Moises Loza (Honorary)
Washington, DC

Rachael Myers
Seattle, WA
Marla Newman
Baton Rouge, LA
Ann O’Hara
Boston, MA
Robert Palmer
Chicago, IL
Greg Payne
Portland, ME
Eric Price
Washington, DC
Tara Rollins
Salt Lake City, UT
Michael Steele
New York, NY
Martha Weatherspoon
Clarksville, TN
Alabama
Arbour Valley Development
Arise Citizens’ Policy Project
Collaborative Solutions Community Action Agencies Association of Alabama
Community Action Partnership of North Alabama
Low Income Housing Coalition of Alabama
Rosedale Apartments Resident Council
Sun Plans Inc
Mr. Dave Fulford
Mr. Reginald Gabel
Ms. Mary Hickman
Ms. Kathie Hiers
Mr. Stefan Kertesz
Mr. William Minor

Arkansas
Ms. Louise Clemans
Mr. Jerry Webster

California
A Community of Friends Affordable Housing Access, Inc.
Alexander Tenants Association, Inc.
Alliance for a Better District 6
BRIDGE Housing Corporation
Burbank Housing Development Corporation
Cabrillo Economic Development Corporation
California Affordable Housing Law Project
California Coalition for Rural Housing
California Housing Finance Agency
California Housing Partnership Corporation
California Renters Legal Advocacy
Century Housing Corporation
Charities Housing Development Corporation
City of Los Angeles Housing Department
City of San Jose Housing Department
Coachella Valley Housing Coalition

Coalition on Homelessness - San Francisco
Community Action North Bay
Community Economics, Inc.
Community Housing Improvement Program (CHIP)
Community Housing Partnership
Deep Green Housing and Community Development
EAH Housing
East Bay Housing Organizations
Eden Housing, Inc.
Focus Strategies
Fresno Housing Authority
Greater Pasadena Affordable Housing Group
Housing Authority of the City of Santa Barbara
Housing California LifeSTEPS, Inc.
Marin County Community Development Agency
Mid-Peninsula Housing Coalition
Mutual Housing California
Nancy Lewis Associates, Inc.
Non Profit Housing Association of Northern California

Path Ventures
Retirement Housing Foundation
Sacramento Housing Alliance
Sacramento Housing and Redevelopment Agency
San Diego Housing Federation
San Francisco Mayor’s Office of Housing
Self-Help Enterprises
Southern California Association of NonProfit Housing
Unidos Por La Libertad
Western Center on Law and Poverty, Inc.
Women Organizing Resource Knowledge & Services
Mr. Gideon Anders
Ms. Laura Archuleta
Ms. Virginia Basolo
Ms. Bonita Behun
Ms. Kimberly Bell
Mr. and Mrs. Michael and Linda Carroll
Mr. James Chad
Ms. Ashley Coates
Ms. Cathy Cortez
Mr. John Cotton
Ms. Cathy Creswell
Ms. Marilyn Ditty
Mr. Peter Dreier
2016 NLIHC MEMBERS

Ms. Gloria McCormick
Ms. Judith Ogle
Ms. Jennifer O’Neil
Ms. Nan Parson
Ms. Esther Patt
Mr. Bill Pluta
Mr. Evan Ponder
Ms. Mattie Roby
Mr. Henry Rose
Mr. Herbert Rubin
Ms. Liz Sherwin
Ms. Janet Smith
Ms. Lillie Smith
Ms. Lindsey Stranc
Ms. Amanda Whalen
Dr. Tonja Williams

Indiana
Fair Housing Center of Central Indiana
Hamilton County
Area Neighborhood Development
Martindale Brightwood Community
Development Corporation
Prosperity Indiana
YOUUnity Village, LP
Mr. Ryan Hamlett
Ms. Suzett Moffitt
Prof. Florence Roisman

Kentucky
Federation of Appalachian Housing Enterprises
Homeless and Housing Coalition of Kentucky
Kentucky Housing Corporation
The Housing Partnership, Inc.
Mr. Bertram Alexander
Ms. Janet Dakan
Mr. Anthony Elmore
Ms. Reeca Gardner
Armonie Grant
Mr. Joshua Odetunde
Mr. Wynn Radford III
Mr. Aaron Wolfe-Bertling

Louisiana
Golden Agers Resident Council of Bayou Towers
Greater New Orleans Fair Housing Action Center
Gustie Homes
Resident Management Corporation
Southern Mutual Help Association, Inc.
Mr. Nathan Cataline
Ms. Marla Newman

Maine
Auburn Housing Authority
Avesta Housing Development Corporation
Bangor Area Homeless Shelter
Bath Savings Institution
Bowman Constructors
City of Portland
Department of Housing and Neighborhood Development
Clark Insurance
Coastal Enterprises, Inc.
Community Housing of Maine
Credere Associates LLC
Curtis Thaxter Stevens
Broder & Micoleau LLC
Collaborative
Drummond Woodsum
Four Directions Development Corporation
Freeport Housing Trust
Ganneston Construction Corporation
Gauze & Rosenthal
Healthy Androscoggin Housing Initiatives of New England
John Anton Consultant

Maryland
Affordable Housing
Online
AGM Financial Services
AHD Management
Chesapeake Community Advisors, Inc.
Community Preservation and Development Corporation
Cramer and Crystal
Disability Rights Maryland
Govans Ecumenical Development Corporation
Homes for America
Housing Opportunities Commission of Montgomery County
Maryland Affordable Housing Coalition
Maryland Department of Disabilities
Nancy S Rase
Consulting Services, LLC
National Advocacy Center
Ms. Barbara Burnham
Ms. Josephine Clarke
Ms. Ann Dalrymple
Ms. Christina Deady
Mr. Thomas Deyo
Ms. Robbie Dukes
Mr. David Falk
Ms. Yvette Fisher
Ms. Blaine Getachew
Mr. Joseph Guggenheim
Mr. Elisa Harig-Blaine
Mr. Matt Hill
Mr. Scott Hoekman
Ms. Leola McLean
Mr. Douglas McNeill
Mr. Andrew Mott
Brother Jeremiah O’Leary
Ms. Yvonne Perret
Ms. Joyce Ross
Mr. Andres Saavedra
Ms. Sacsheen Scott
Ms. Leslie Strauss
Ms. Renee Willis
Mr. Mark Wurbacher
Ms. Phyllis Zolotorow

Massachusetts
Action for Boston Community Development, Inc.
Alliance of Cambridge Tenants
Berkshire County Regional Housing Authority
Housing Partnership
Boston Housing Authority
Resident Advisory Board
Camfield Tenants’ Association, Inc.
Citizens’ Housing and Planning Association, Inc.
Community Economic Development
Assistance Corporation
Community Service Network
Home City Housing
Massachusetts Alliance of HUD Tenants
Massachusetts Housing Investment Corporation
Massachusetts Housing Partnership
Metropolitan Boston Housing Partnership
Pine Street Inn
Regional Housing Network of Massachusetts
The Caleb Group
The Community Builders, Inc.
Urban Edge Housing Corporation
Veterans, Inc.
Ms. Emily Achtenberg
Mr. William Appar
Ms. Gloria Aronson
Mr. Daniel Barbanell
Ms. Rachel Bratt
Mr. Edward Chase
Ms. Aimee Coolidge
Ms. Judith Feins
Ms. Brooke Finn
Mr. Charles Fuller
Mr. Peter Gagliardi
Ms. Marilyn Garlington
Ms. Laurie Goldman
Ms. Laurie Gould
Ms. Jean Hannon
Mr. Brendan Hellweg
Mr. Jonathan Klein
Mr. Henry Korman
Ms. Judith Liben
Mr. Jeffrey Lines

Michigan
Community Economic Development Association of Michigan
CSI Support & Development Services
Gladwin City Housing Commission
Great Lakes Community Development
Neighborhood Service Organization
Neighborhood Watch
Group of Neighborhoods
Battle Creek
Occupancy Solutions
Ms. Nancy Burse

Polk County Housing Trust Fund
Mr. Matt Hauge
Mr. R. Allen Hays

Northwestern New England Housing Investment Fund
Norway Savings Bank
Otis Atwell
Penquis CAP, Inc.
Planning Decisions, Inc.
Portland Housing Authority
Preble Street Resource Center
Raise-Up Housing Cooperative
Richard Curtis & Associates
Shalom House, Inc.
South Portland Housing Authority
TD Bank Branch of Portland, ME
Teddford Housing
The Genesis Fund
The Sparhawk Group
The Wishcamper Companies, Inc.
Total Construction Management
United Way of Greater Portland
Volunteers of America of Northern New England
Westbrook Housing Authority
Zachau Construction
Building Performance Advisors LLC
Ms. Anne Gass
Ms. Rosemary Kuan
Mr. Robert Laux
Mr. Greg Payne

Northern New England Housing, Inc.

Ms. Blaine Getachew
Ms. Yvette Fisher
Mr. David Falk
Mr. Mark Wurbacher
Ms. Phyllis Zolotorow

Mr. Matt Hill
Mr. Scott Hoekman
Ms. Leola McLean
Mr. Douglas McNeill
Mr. Andrew Mott
Brother Jeremiah O’Leary
Ms. Yvonne Perret
Ms. Joyce Ross
Mr. Andres Saavedra
Ms. Sacsheen Scott
Ms. Leslie Strauss
Ms. Renee Willis
Mr. Mark Wurbacher
Ms. Phyllis Zolotorow

Mr. Robert Laux
2016 NLIHC MEMBERS

North Dakota
Michael Carbone
Consulting Services
Minot Area Homeless Coalition
North Dakota Coalition for Homeless People
Mr. Terry Hanson
Ohio
Barbara Poppe and Associates
Cleveland Housing Network
Coalition on Homelessness and Housing in Ohio
Cuyahoga Metropolitan Housing Authority
Del-Mor Dwellings Corporation
Home Is The Foundation
J-RAB Jurisdiction-Wide Resident Advisory Board
Miami Valley Fair Housing Center
National Church Residences
Neighborhood Properties, Inc.
Northeast Ohio Coalition for the Homeless
Over the Rhine Community Housing
United Way of Greater Cincinnati
Washington-Morgan County Community Action Program
Ms. Diane Alecsan
Ms. Crystal Allen
Ms. Marian Battise-Collins
Ms. Connie Benton
Ms. Diamond Bradford
Ms. Carol Brown
Ms. Mary Butler
Ms. Delorise Calhoun
Ms. Dorothy Carmack
Mr. Nick DiNardo
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Ms. Dana Gamblin
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Ms. Yvonne Howard
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Ms. Diane Irvin
Mr. W. Dennis Keating
Mr. Ronald Logan
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Ifa Tayo Mims
Ms. Theresa Morelli
Ms. Lawana Pettus-Oglesby
Ms. Barbara Poppe
Ms. Marsha Reese
Mr. Frederick Russell
Mr. Stephen Sander
Mr. Nashid Shakir
Mr. Stephen Weiss
Ms. Mary Westfall
Pennsylvania
Berks Coalition to End Homelessness, Inc.
De Ruad Resident Council
Housing Alliance of the Northeast Ohio
Meyer Memorial Trust
Mifflin County Housing Network
Molalla Housing Coalition
Northeastern Pennsylvania Housing Alliance
Northampton County Housing Authority
Northwest Pennsylvania Community Development Corporation
Oklahoma Coalition for Homeless People
Oklahoma Housing Coalition
Oklahoma State Housing Authority
South Dakota
Habitat for Humanity - South Dakota
Mazaska Owecaso Otipi Financial
Oral Sioux Housing Authority
Oglala Sioux Tribal Partnership for Housing
The Lakota Fund
Ms. Emma Clifford
Tennessee
ALCO Management
City of Clarksville Community & Economic Dev
Clarksville Housing Authority
Douglas-Cherokee Authority
Clarksville Housing Authority
Coalition
City of Clarksville
Tennessee Valley Coalition for the Homeless
Texas
Accessible Housing Austin
Accessible Housing Resources
ADAPT of Texas
Austin Housing Coalition
Avenue Community Development Corporation
Builders of Hope Community Development Corporation
Easter Seals Greater Houston
Ford Foundation Communities
Harlingen Community Development Corporation
Habitat for Humanity - South Dakota
Mazaska Owecaso Otipi Financial
Oral Sioux Housing Authority
Oglala Sioux Tribal Partnership for Housing
The Lakota Fund
Ms. Emma Clifford
Utah
Resident Association
Utah Housing Coalition
Ms. Janie Kimball
Mr. Rafael Torres
Ms. Kathleen Tyler
Ms. Rebecca Walter
Vermont
Champlain Housing Trust
Committee on Temporary Shelter (COTS)
Housing Trust of Rutland County, Inc.
2016 NLIHC MEMBERS

Housing Vermont
Northeast Kingdom Youth Services
Northgate Residents’ Ownership Corporation
Twin Pines Housing Trust
Two Rivers-Ottawaquechee Regional Commission
Upper Valley Haven
Vermont Affordable Housing Coalition
Vermont Energy Investment Corporation
Vermont Housing and Conservation Board
Vermont Housing Finance Agency
Westgate Housing
Mr. Timm Harris
Ms. Darah Kehnemuyi
Ms. Martha Roberts
Ms. and Mr. Lee and Byron Stookey
Mr. Richard Williams

Virginia

Alliance for Housing Solutions
Capital Impact Partners
Catholics for Housing, Inc.
Central Virginia Housing Coalition
Community Housing Partners
Community Life Resources
FARRR Foundation
Lighthouse Community Service

Habitat for Humanity of South Hampton Roads
Legal Aid Justice Center
New River Community Action
Northern Virginia Affordable Housing Alliance
Public Housing Association of Residents (PHAR)
The Compass Group LLC

Virginia Housing Alliance
Virginia Supportive Housing
Mr. Bob Adams
Ms. Deleshene Anderson
Ms. Doris Anderson
Ms. Doris Anthony
Ms. Eva Anthony
Mr. Orlando Arzoe
Ms. La Toya Austin
Mr. Anson Bell
Ms. Jenifer Brewer
Dr. Carolyn Burstein
Ms. Dora Callahan
Mr. Thomas Comeau
Dr. Sheila Crowley
Ms. Mary Cunningham
Mr. Evan Davies
Ms. Sandra Eichorn
Ms. Susae Elanchenny
Mr. and Mrs. Henrietta and Steven Emmanuel
Mr. William Forster
Ms. Rosemary Girard
Ms. Sharon Girard
Mr. John Gray
Ms. Stephanie Hall
Ms. Cora Hayes
Mr. John Horejsi
Ms. Andrea James
Ms. Nina Janopaul
Ms. Claire Kealey
Ms. Marta Kealey
Mr. Paul Kealey
Mr. Douglas Kleine
Mr. James Lambert
Mr. Moises Loza
Ms. Jana Lynch
Ms. Maureen Markham
Mr. John Mataya
Mr. John McCloskey
Mr. Larry McNickle
Mr. Shekar Narasimhan
Ms. Kathryn Nelson
Ms. Khara Norris
Mr. Preddy Ray
Ms. Karen Rose
Mr. Richard Santangelo
Mr. Michael Schad
Ms. Erika Schmale
Ms. Maritza Sixto
Ms. Tracy Snipes
Ms. Shauna Sorrells
Mr. Andrew Strickland
Ms. Tina Washington
Ms. Alex Williams
Ms. Kristin Yavorsky
Mr. Andrew Zehe

Washington

Beacon Development Group
Bellwether Housing
City of Seattle Office of Housing
Housing Development Consortium of Seattle/King County
Office of Rural and Farmworker Housing
Second Step Housing
SJCHT & Sunrise Neighborhood
Tacoa-Pierce County Affordable Housing Consortium

Washington Low Income Housing Alliance
Washington State Housing Finance Commission
Mr. and Mrs. Tal and Irene Basloe Saraf
Misty Brown
Ms. Erin Carll
Mr. Louis Dolbeare
Mr. Steve Fredrickson
Lori Hughes
Mr. Rober Kleven
Ms. Madeline McHale
Mr. Jacob Mihalak
Ms. Kay Murano
Mr. Gregory Provenzano
Mr. Paul Schissler
Ms. Ginger Segel

West Virginia

Ms. Betty Barrett
Mr. Denis Woods

Wisconsin

Midwest Affordable Housing Corporation

Wisconsin Department of Administration, Division of Housing
Wisconsin Partnership for Housing
Development, Inc.
Mr. Thomas Hirsch

Ms. Marianne Morton
Mr. Bill Perkins
Mr. Brian Peters
Mr. David Pietenpol
Mr. Chad Ruppel
Mr. Mark Silverman

Ms. Caitlin Singleton
Libby Tucci
Ms. Jacqueline Weiss

Wyoming

Mr. Lynn Cunningham

Mr. Samuel Kealey

Vietnam

Ms. Anna Danau

United Kingdom

Bolded Members are also NLIHC State Partners
Housing Alliance Delaware*
Integrating Community Solutions
Valerie Iverson
JMB Preservation Advisors
Kathy Kamp
Stefan Kertesz*
John Kiely
Douglas Kleine*
Henry Korman*
Terry Lachin
Ellen Lazar
Nancy Lewis
Judith Liben*
Kenneth Lore
Moises Loza
F. Lynn Luallen
Maine Affordable Housing Coalition*
Patrick Malabuyo
Brian Maney
Peter Marcuse
Elissa Margolin
Maryland Affordable Housing Coalition*
Trudy McFall
Metropolitan Interfaith Council on Affordable Housing*
Minneapolis Highrise Representative Council*
Herbert Morse
Andrew Mott
Patricia Mullahy Fugere*
Rachael Myers
National Housing

Conference
National Housing Law Project
Marla Newman*
Reymundo Ocañas
Vincent O’Donnell
Laurence Pagnoni
Bob Palmer
Dan Pearlman
Danilo Pelletiere
Katherine Pickering
Eileen Piekarsz
Allan Platt
Raphael Podolsky
Preservation Management
Nan Roman
Martin & Cindy Rowe
Herbert Rubin*
Randall Russell
Robert Sabel
Barbara Sard*
Elizabeth Savage
Jim Schaalma
Kim Schaffer*
John Schrider
Alex Schwartz*
Ginger Segel*
Sisters, Servants of the Immaculate Heart of Mary
Southern Mutual Help Association*
Jane Sper
Andrew Sperling
Philip Star
Lee & Byron Stookey*
Susan Susman
Brien Thane

Martha Toll
United Native American Housing Association*
Urqhurt Development*
Kathleen Vander Horst
Victory Programs
Peter Von Christlerson
Gregory Watson
Mark Welch
Rob Wiener
Andrew Wildenberg
Carol Wilkins
Betty Willhoite*
E. Ross Willis
Mariann Wiseman & Tom Eichenberger
Diane Yentel

$99 and under
African American Business Michigan Opportunities*
Angela Aida*
Alliance of Cambridge Tenants*
Bernard & Marcia Altmann
Amazon Smile
Quincy Anderson
Eva Anthony*
Andrew Aurand*
Rabita Aziz
Rich Azure*
Victor Bach*
William Barnes*
Kevin Barrett
Betty Barrett*
Jeff Beever
Joseph Belden
Frederic Berman
Nancy Bernstine*
Kaitlyn Boatman
Janice Bockmeyer*
Jean Bonnes
Jennifer Brewer*
Miki & Chris Brooks
Carol Brotman
Helen Brown*
Lorsine Brown*
Jim Buckley*
Esther Bunz
Lewise Busch
Eri Carl*
Kendra Castaldo
Hilary Chapman*
Nicole Chavas
Katrice Cheaton*
Louise Clemans*
Coalition on Homelessness – San Francisco*
Tammy & Nathan Cohen
Willette Coleman*
Gloria Cousar
Margaret Crowley
Mary Cunningham*
Lauren Curry
Nicola Curry
David Dangler
Claude Davis
Hal DeCell
Rebecca Doggett*
Rita Dongas
Gary Drehmel
Anne Emerman*
Thomas Englert
Daniel Eskin

Patricia Evans*
Jennifer Fabbrini*
Elaina Feliciano
William Forster*
Caitlin Fortin
Mikki Freedman-Weiss
Reginald Gabel*
Ruth Gillett
Rich Glica*
Lisa Goldschmidt*
James Grow*
Richard Guske
Jean Marie Handy
Jane Harrison
Piper Hendricks*
Karen Hiller
Hillery Hochman
Housing Authority of the Town of Greenwich*
Frank Ingram*
Kelly Johnstone*

*NIJHC Member
Lora Jost
Austin King
F. W. Kleinhans
Rober Klever*
Harry Knabe
Shawn Lang
Maryellen Lewis*
Sanjida Lisa
Hilary Lovelace*
Adica Manis
Lisa Marlow
Eli Maskin
Jodi-Beth McCain
Jim McGrath
Virginia Metzger
Michael Carbone Consulting Services*
Lois Morgan
Sue Popkin
Jessica Porras
Martin Pressman
Gregory Provenzano*
Nora Quinn
Stephanie Rapp
Rowena Vittali*
Mary Pat Ryan
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## 2016 Financial Statement

### 2016 Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Coalition</th>
<th>Policy Center</th>
<th>C3/C4 Elim.</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$348,298</td>
<td>$4,842</td>
<td></td>
<td>$353,140</td>
</tr>
<tr>
<td>Due from Policy Center</td>
<td>$3,000</td>
<td></td>
<td>$(3,000)</td>
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</tr>
<tr>
<td>Grants and other receivables</td>
<td>$1,147,607</td>
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<td>$1,147,607</td>
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<tr>
<td>Prepaid expenses and deposits</td>
<td>$19,907</td>
<td></td>
<td></td>
<td>$19,907</td>
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<tr>
<td>Property and equipment, net</td>
<td>$470,478</td>
<td></td>
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<td>$470,478</td>
</tr>
<tr>
<td>Investments</td>
<td>$4,687,710</td>
<td></td>
<td></td>
<td>$4,687,710</td>
</tr>
<tr>
<td>Interest in Charitable Remainder Trust</td>
<td>$196,507</td>
<td></td>
<td></td>
<td>$196,507</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>$6,873,507</td>
<td>$4,842</td>
<td>$(3,000)</td>
<td>$6,875,349</td>
</tr>
</tbody>
</table>

### 2016 Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Coalition</th>
<th>Policy Center</th>
<th>C3/C4 Elim.</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$165,742</td>
<td></td>
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<td>$165,742</td>
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<tr>
<td>Due to the Coalition</td>
<td>$3,000</td>
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<td>$(3,000)</td>
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<tr>
<td>Line of credit</td>
<td>$1,512</td>
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<td>$1,512</td>
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<tr>
<td>Capital lease obligation</td>
<td>$38,925</td>
<td></td>
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<td>$38,925</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$16,790</td>
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<td>$16,790</td>
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<tr>
<td>Deferred lease incentive</td>
<td>$407,325</td>
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<td>$407,325</td>
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<tr>
<td>Deferred rent</td>
<td>$311,208</td>
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<td>$311,208</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>$941,502</td>
<td></td>
<td>$(4,000)</td>
<td>$941,502</td>
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<tr>
<td>Undesignated</td>
<td>$55,996</td>
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<td>$57,838</td>
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<tr>
<td>Board designated as endowment funds</td>
<td>$4,687,710</td>
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<td>$4,687,710</td>
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<tr>
<td><strong>Total Unrestricted</strong></td>
<td>$4,743,706</td>
<td>$1,842</td>
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<td>$4,745,548</td>
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<tr>
<td>Temporarily restricted</td>
<td>$1,188,299</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td>$5,932,005</td>
<td>$1,842</td>
<td>$(4,000)</td>
<td>$5,933,847</td>
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<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>$6,873,507</td>
<td>$4,842</td>
<td>$(4,000)</td>
<td>$6,875,349</td>
</tr>
</tbody>
</table>

### 2016 Operating Revenue and Support

<table>
<thead>
<tr>
<th>Description</th>
<th>Coalition</th>
<th>Policy Center</th>
<th>C3/C4 Elim.</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions</td>
<td>$968,820</td>
<td></td>
<td>$(188,996)</td>
<td>$771,520</td>
</tr>
<tr>
<td>Investments designated for operations</td>
<td>$437,800</td>
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<td>$437,800</td>
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<tr>
<td>Annual conference and registration revenue</td>
<td>$435,092</td>
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<tr>
<td>Membership contributions</td>
<td>$423,749</td>
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<tr>
<td>Other</td>
<td>$12,452</td>
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<tr>
<td>Interest income</td>
<td>$126</td>
<td></td>
<td></td>
<td>$126</td>
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<tr>
<td><strong>Total Operating Revenue and Support</strong></td>
<td>$2,278,039</td>
<td>$191,696</td>
<td>$(188,996)</td>
<td>$2,280,739</td>
</tr>
</tbody>
</table>

### 2016 Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Coalition</th>
<th>Policy Center</th>
<th>C3/C4 Elim.</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services/Education</td>
<td>$2,232,976</td>
<td></td>
<td>$(188,996)</td>
<td>$2,223,980</td>
</tr>
<tr>
<td>Management and general</td>
<td>$371,956</td>
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<tr>
<td>Fundraising</td>
<td>$171,593</td>
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</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>$2,776,525</td>
<td>$191,995</td>
<td>$(188,996)</td>
<td>$2,777,524</td>
</tr>
</tbody>
</table>