Advocates' Guide Authors

MICHAEL ANDERSON

Michael Anderson is the Director of the Community Change's Housing Trust Fund Project. For three decades, the Project has operated as a clearinghouse of information on housing trust funds throughout the country, providing technical and strategic assistance to organizations and agencies working to create or implement these funds.

Based in Portland, Oregon, Michael provides technical assistance and support to state and local coalitions working to establish and strengthen housing trust funds that dedicate public revenue to creating and preserving affordable housing for people with the lowest incomes.

OLIVIA ARENA

Olivia Arena serves as a Housing Advocacy Organizer on the National Low Income Housing Coalition's (NLIHC) field team. Previously, she spent several years conducting place-based social and economic policy research in the Metropolitan Housing and Communities Policy Center at the Urban Institute, a nonprofit research organization in Washington, DC. At Urban, Olivia's research focused on equitable development and neighborhood change, food access, climate resilience, housing as a platform for service delivery, and the 2020 Census. She specialized in community-engaged research, conducting projects in communities across the country, and honed her network management skills as a staff member of the National Neighborhood Indicators Partnership. Prior to her work at Urban, Olivia graduated from the University of Texas at Austin, where she earned a Bachelor's Degree in International Relations and Global Studies and Urban Studies.

ANDREW AURAND

Andrew Aurand joined the National Low Income Housing Coalition (NLIHC) in July 2015 as Vice President for Research. Andrew leads NLIHC's research team that annually documents the housing needs of low-income renters (published in *The Gap* and *Out of Reach*) and conducts research that informs housing policy. Andrew has extensive experience in research and affordable housing. He previously served as a faculty member in the Department of Urban and Regional Planning at Florida State University, where he taught graduate courses in research methods and housing policy, and where he completed research on the impact of comprehensive planning and land use principles on the supply of affordable housing for lowincome households. Andrew received his PhD and MSW from the University of Pittsburgh.

OLIVIA BARROW

Olivia Barrow is the Policy Manager for the Low Income Investment Fund (LIIF), where she advocates for federal programs that support CDFIs. This advocacy ranges from technical recommendations to improve complex financing structures for real estate transactions, to advocating for increased funding levels for proven and effective subsidy programs. Olivia also maintains a strong emphasis on clearly and succinctly communicating policy priorities with different audiences, lawmakers, partner organizations, and the general public. Olivia earned both a bachelor's degree and a master's degree from the George Washington University.

TRISTIA BAUMAN

Tristia Bauman combines litigation, legal education, and legislative advocacy strategies to prevent and end homelessness. As a Senior Attorney with the National Homelessness Law Center, her work focuses on combating the criminalization of homelessness and advocating for laws that protect the civil and human rights of homeless people. Tristia also conducts legal trainings around the country, writes reports and other publications related to housing, and serves as a legal resource for homeless advocates. Tristia began her law career at Legal Services of Greater Miami, Inc. as a housing attorney working with low-income tenants in federally subsidized housing. She later served for several years as an Assistant Public Defender in Miami-Dade County.

RUSTY BENNETT

Dr. Russell Bennett, LGSW PhD, serves as the Chief Executive Officer of Collaborative Solutions, Inc. (CS), with an administrative office in Birmingham, Alabama, providing organizational management and program implementation services. Dr. Bennett currently serves as the Executive Director of the National AIDS Housing Coalition and Executive Director of the Professional Association of Social Workers in HIV & AIDS since the appointment of Collaborative Solutions as those organizations' management agent providing both administrative and program services. As CEO and founding director of CS, Bennett has developed CS as a leader in the delivery of a comprehensive array of services for nonprofit, state, and local government organizations serving the housing and health needs of vulnerable populations. CS is a designated technical assistance (TA) provider for HUD providing national TA in the areas of HIV/AIDS housing, homelessness, health, and behavioral health among populations and in areas that are especially hard to serve. In addition to his national TA work, Dr. Bennett oversees CS's Rural Supportive Housing Initiative and national initiatives integrating housing and health. Dr. Bennett directs CS' research and evaluation efforts with an emphasis in program evaluation, community- and individual- social determinants of health, special needs housing, rural and macro social work practice. Dr. Bennett is an adjunct faculty member with the University of Alabama School of Social Work, teaching in the areas of social work research, program evaluation, and nonprofit management. With nearly 20 years of experience working with issues related to homelessness, housing, and health for vulnerable populations, he has experience in working with nonprofit organizations and the federal government. In his role with the federal government, first as a President Management Intern and as a career employee, he worked

at HUD's Office of HIV/AIDS Housing, which administers the Housing Opportunities for Persons with AIDS (HOPWA) program that provides more than \$330 million in funding to local communities. Dr. Bennett received his doctorate from the University of Alabama's School of Social Work in 2009.

STEVE BERG

Steve Berg serves as Vice President for Programs and Policy with the National Alliance to End Homelessness. Steve specializes in employment, economic development and human services, and the crossover between those issues and housing. Prior to joining the Alliance, Steve worked with the Center on Budget and Policy Priorities, on state-level welfare reform and employment. Before coming to Washington DC, Steve spent 14 years as a legal services attorney in California and Connecticut, working on housing, government benefits, employment and family integrity. Steve's experience includes nonprofit management and staff training and development.

VICTORIA BOURRET

Victoria Bourret serves as the National Low Income Housing Coalition's (NLIHC) Senior Organizer for Housing Advocacy. Prior to joining NLIHC, Tori served as a Communications and Project Manager at the Housing Alliance of Pennsylvania, a state partner of NLIHC. Tori provided management and outreach assistance for policy campaigns and specialized projects at the Housing Alliance. Victoria was also in charge of all communications at the Housing Alliance, including social media, the newsletter, and the website. Prior to her role at the Housing Alliance, Victoria served two terms in AmeriCorps, one with AmeriCorps NCCC in Denver, Colorado and one with Public Allies in Delaware. Tori earned her B.A. in Women Studies and Psychology from the University of Delaware and her MSW from the University of Pennsylvania.

JEN BUTLER

Jen Butler serves as the National Low Income Housing Coalition's (NLIHC) Director of Media Relations and Communications. In this role, Jen is responsible for effective and efficient media and communications efforts, in support of the Coalition's mission, vision, goals, and objectives. Jen's work in marketing and communications has included management of a diverse portfolio of campaigns for both local and national brands. Jen's experience includes work in entertainment, media, on-air, and the non-profit sector. In her previous roles, Jen has worked extensively in branding, programming, and marketing strategy. Jen is a graduate of Georgia State University, where she earned her Bachelor of Arts degree in Journalism with a concentration in Public and Political Communications.

ROXY CAINES

Roxy Caines leads Earned Income Tax Credit outreach efforts as Campaign Director for the Center on Budget and Policy Priorities, a Washington-based nonprofit organization that conducts research and policy analysis on issues that impact lower-income Americans. The Center has spearheaded a national public education campaign on tax credits for lowerincome workers each year since 1989. Roxy helps local agencies and community groups across the country to organize outreach efforts and promote free tax filing assistance programs. Through her work with several non-profit organizations Caines has also developed experience in instruction, curriculum development, workshop facilitation, research and grant writing. She holds a B.A. degree in Speech Communications from Howard University.

ALAYNA CALABRO

Alayna Calabro serves on National Low Income Housing Coalition's (NLIHC) policy team to identify, analyze, and advocate for federal coronavirus relief policy that addresses the urgent needs facing low-income renters and people experiencing homelessness. Alayna previously worked at NLIHC as a field intern while completing her graduate studies. As a case manager intern with Catholic Charities, Alayna witnessed the detrimental effects of housing instability on her clients' well-being and became interested in the broader systems that impact access to safe and affordable housing. She is a recent graduate of the University of Maryland, where she earned a Master of Social Work with a concentration in community action and social policy. Alayna has a Bachelor of Arts in English and Psychology from the University of Notre Dame.

MICHAEL CALHOUN

Mike Calhoun is president of the Center for Responsible Lending (CRL), the policy affiliate of Self-Help, the nation's largest community development lender. He considers himself "fortunate to work with an extraordinarily talented staff and a dedicated coalition of organizations fighting to provide economic opportunity and advancement for low- and moderate-income families and families of color." For more than 30 years, Mike has been on the front lines of working for economic justice. At CRL, he provides management and policy leadership. Based in DC, he often testifies in Congress and appears frequently in national media as an expert on financial issues. Prior to joining CRL in 2002, Mike led several lending divisions at Self-Help, providing responsible consumer loans, mortgages and small business loans, and heading an innovative program to provide national capital for affordable home loans. He has represented families to secure civil rights and consumer protections, including working for ten years as a legal aid attorney. He is a former member and chair of the Federal Reserve Consumer Advisory Committee. Mike received his BA degree in economics from Duke University, and his JD degree from the University of North Carolina.

DAVID COOPER

David Cooper is a Senior Analyst with the Economic Policy Institute and the Deputy Director of the Economic Analysis and Research Network (EARN) in Washington, DC. He conducts national and state-level research, with a focus on the minimum wage, wage theft, employment and unemployment, poverty, and wage and income trends. He also coordinates and provides support to EARN, a national network of more than 60 state level policy research and advocacy organizations. David's research on the minimum wage has been used by policymakers in city halls and statehouses across the country, as well as in Congress and the White House. He has testified in many states and cities on the challenges facing low-wage workers and low-income families. David has been interviewed and cited by numerous local and national media, including The New York Times, The Washington Post, The Wall Street Journal, and NPR. He holds a Bachelor of Arts degree in English and Government from Georgetown University and a Master of Public Policy degree from the McCourt School of Public Policy at Georgetown University.

LINDA COUCH

Linda is the Vice President, Housing Policy for LeadingAge, an organization of more than 6,000 nonprofits representing the entire field of aging services. Linda focuses her work on expanding and preserving affordable housing options for very low-income seniors. After 12 vears with the National Low Income Housing Coalition, Linda rejoined LeadingAge in 2016 to identify and advocate for solutions to America's aging population, which is rapidly growing and becoming poorer. Linda has testified before House and Senate committees and has a special interested in the federal budget and appropriations processes. Linda received her undergraduate degree in philosophy from the George Washington University and a Master of Public Affairs from the University of Connecticut.

CHANDRA CRAWFORD

Chandra Crawford serves as the Director of Individual Homeless Adults, with the National Alliance to End Homelessness (NAEH), with a focus on racial equity. Chandra was previously a program and policy analyst with NAEH. Prior to joining the Alliance, she worked at Gilead Sciences and developed an evidence-based HIV screening initiative in two southern states heavily impacted by the epidemic. Chandra also served as the Policy Director at UNITY of Greater New Orleans, the HUD designated Continuum of Care, where she successfully led an initiative to secure 3,000 permanent supportive housing vouchers from Congress for poor and disabled residents in the state of Louisiana. In this role, she was also instrumental in the creation of a statewide office designated to coordinate homeless services and the re-establishment of the Louisiana Interagency Council on Homelessness. Chandra is proud to note that her first legislative victory was the enactment of a five-year pilot needle exchange program in the state of Delaware, while she was the Policy Coordinator at the Delaware HIV Consortium. Chandra earned her Ph.D. in Public Policy from Purdue University.

JAMIE L. CROOK

Jamie serves as Director of Litigation for the Center for Gender and Refugee Studies (CGRS), where she leads CGRS's affirmative litigation, direct representation work, and appellate practice before federal courts and immigration agencies. Jamie has an extensive background in complex civil rights litigation with a focus on immigrants' rights and fair housing. Prior to joining CGRS. Jamie was a senior staff attorney at the ACLU Foundation of Northern California, counsel at Relman Colfax PLLC, counsel for the Fair Housing and Community Development Project of the Lawyers' Committee for Civil Rights Under Law, and a joint fellow with Altshuler Berzon LLP and the Natural Resources Defense Council. She was a Fulbright grantee in South Africa in 2009-2010, during which time she clerked at the Constitutional Court and volunteered with the Southern Africa Litigation Centre. Jamie began her legal career as a law clerk to the Honorable Richard Paez on the Ninth Circuit Court of Appeals. Jamie is a member of the Executive Board of the American Constitution Society Bay Area Lawyer Chapter and an Appellate Lawyer Representative for the Ninth Circuit. Jamie graduated magna cum laude from Brown University and obtained her law degree from Berkeley Law, University of California, Order of the Coif.

KRISTA D'ALESSANDRO

Krista D'Alessandro is a policy analyst at Enterprise Community Partners, where she primarily focuses on tax policy and fair housing advocacy. Prior to joining Enterprise, Krista worked for the National Housing Trust as a public policy fellow and served as an AmeriCorps volunteer in her hometown of Denver. She has policy and research experience covering affordable housing, community development and racial and economic inequity. Krista holds a master's degree in public policy from Georgetown University and a Bachelor's degree in Economics from Boston College.

BAIRY DIAKITE

Bairy serves as the Operations Manager with the National Low Income Housing Coalition (NLIHC). Before joining NLIHC, Bairy worked with human rights organizations for over six years to help them function efficiently and fight for creating a more equitable and just world. He has managed offices in the U.S. and globally, coordinating administrative processes, overseeing internal and external facing events, and managing partnerships with corporations, vendors, and sponsors. He has supervised office relocations and construction projects, created remotework policy, and worked to align organizations' missions with their policies. Immediately prior to joining NLIHC, Bairy worked at Freedom House where he served as the head of the operations department, overseeing day-to-day operations for employees in Washington DC, New York, and around the world. Bairy is a graduate of Dickinson College, where he earned his Bachelor's degree in Political Science with a minor in sociology.

WILL FISCHER

Will Fisher serves as Senior Director for Housing Policy and Research and Interim Program Area Lead, with the Center on Budget and Policy Priorities. Will focuses on federal low-income housing programs, including Section 8 Housing Choice Vouchers and public housing, and on tax policy related to affordable housing. Since coming to the Center in 2002, he has played a role in designing and advancing a number of policy changes to improve and expand federal rental assistance so that it more effectively helps low-income people afford housing. Earlier, he held a position as an analyst at Berkeley Policy Associates, where he evaluated state TANF programs and U.S. Department of Labor workforce development initiatives. He also worked on economic development and other issues at the International City/County Management Association. Will holds a Master of Public Policy degree from the University of California, Berkeley's Goldman School of Public Policy.

DEBBIE FOX

Debbie Fox, Senior Policy and Practice Specialist at the National Network Against Domestic Violence (NNEDV), leads national domestic violence related housing policy and provides technical assistance and training to NNEDV's coalition membership and as a part of the Domestic Violence Housing and Technical Assistance Consortium. Debbie has more than 20 years in the field with a focus on fundraising, organizational development, nonprofit administration, and domestic violence population-specific housing and economic justice programming. Before joining NNEDV, she shared community leadership in the systems planning and implementation process for the DV system in Portland, Oregon, working with all 13 domestic violence victim service providers to create a coordinated entry process for survivors to access housing, shelter, and eviction prevention and shelter diversion programs.

LANCE GEORGE

Lance George serves as Director of Research and Information at the Housing Assistance Council. With more than 20 years of experience, Lance leads the organization's research and policy efforts. Lance works at the intersection of housing, research, and data to help Americans who have quality and safe homes, understand and care about those who do not. Lance's research encompasses a wide array of issues and topics related to affordable housing.

ED GRAMLICH

Ed Gramlich has been with NLIHC since October 2005. For his first two years, Ed staffed the RegWatch Project, an endeavor to expand the Coalition's capacity to monitor federal regulatory and administrative actions, with a focus on preserving the affordable housing stock, both public and assisted. Between October 2007 and January 2010, he was the Director of Outreach. Since 2010 he has led NLIHC's efforts related to affordable housing regulations, as Senior Advisor, and has been NLIHC's expert on regulations related to the national Housing Trust Fund and Affirmatively Furthering Fair Housing. Prior to joining the staff of the Coalition, he worked for 26 years at the Center for Community Change (CCC), where his primary function was to provide technical assistance about CDBG to low-income community-based groups. While at CCC, Ed also devoted considerable time to providing technical assistance to groups concerned about the negative impacts of UDAGs in their community. Ed has a BS and MBA from Washington University.

MELISSA HARRIS

Melissa Harris serves as Director of Government Affairs for the American Association of Service Coordinators (AASC), with a decade of experience in journalism and communications. In her previous role as an Ohio Statehouse reporter, she closely monitored policies and politics with a focus on education and health. She has served as a board member of the Ohio Legislative Correspondents Association and her work has been recognized by the Society of Professional Journalists and Cleveland Press Club. Melissa holds a bachelor's degree in journalism from Kent State University. At AASC, she tracks public policies that impact members, advocates for positive policy outcomes, provides news updates and educates members on service coordination standards and practices.

GREG HETTRICK

Greg Hettrick leads the Federal Home Loan Bank of Dallas Community Investment team

that provides grants to fund gaps in the financial structure of affordable housing, community revitalization projects and small business transactions throughout the Bank's five-state District. FHLB Dallas awards competitive Affordable Housing Program (AHP) grants through member institutions annually to support the development of affordable housing. He also directs several other grant programs that are dedicated for first time homebuyers, owner occupied rehab, wounded warriors, small businesses, disaster rebuilding and communitybased organizations. Greg is also responsible for the strategic direction, as well as the approval process, for of the Bank's three community investment advance programs. Prior to joining the FHLB Dallas, Greg developed affordable housing with Bank of America Community Development Corporation (BACDC) where he acquired, redeveloped and delivered more than 2,700 affordable multifamily rental units and over 225 affordable single-family homes. Greg earned both his bachelor's in finance and his Master of Business Administration from the University of South Carolina.

ELLEN LURIE HOFFMAN

Ellen Lurie Hoffman joined the National Housing Trust in May 2014 and serves as the Senior Director of Federal Policy. NHT is a national leader in preserving and improving affordable housing, ensuring that privately owned rental housing remains in our affordable housing stock and is sustainable over time. Ms. Lurie Hoffman is responsible for federal housing policy spanning the HUD Budget, maintaining and improving the Low-Income Housing Tax Credit, energy efficiency investments, housing finance reform, and fair housing. She represents the Trust before congressional staff, federal officials, and other housing advocates and stakeholders. Ms. Lurie Hoffman facilitates the national Preservation Working Group, a coalition of over 40 nonprofit organizations dedicated to the preservation of affordable rental housing. She leads the Trust's "Where Will We Live?" campaign, a special effort to elevate housing issues at the federal, state, and local level by raising the voices of residents.

developing new messaging, creating cross-sector partnerships, and identifying new champions. Ms. Lurie Hoffman also co-directs federal policy engagement within Energy Efficiency for All, a multi-state initiative that works to make multifamily housing healthy and affordable through energy and water efficiency.

Before joining the Trust, Ms. Lurie Hoffman worked for the National Council of State Housing Agencies (NCSHA) for nine years, where she analyzed and advocated for federal multifamily housing policy issues on behalf of the nation's state Housing Finance Agencies (HFAs). NCSHA is the leading national nonprofit organization created by state HFAs to coordinate and leverage their federal advocacy efforts for affordable housing. Ms. Lurie Hoffman led NCSHA's legislative campaign to advocate for congressional authorization of Ginnie Mae securitization within the FHA-HFA Risk-Sharing program. Ms. Lurie Hoffman has been engaged on the HUD budget, housing finance reform, HUD's Rental Assistance Demonstration (RAD), and FHA and USDA multifamily programs. She also promoted a primary role for state agencies in the Section 8 Performance-Based Contract Administration (PBCA) program with HUD and Congress.

Ms. Lurie Hoffman holds a Master's in Public Policy from Harvard University's John F. Kennedy School of Government and a Bachelor of Arts degree in Political Science from Vassar College.

MELODY IMOH

Melody Imoh joined NHRC as its Policy and Program Director in 2018, bringing several years of policy and legislative experience specialized in poverty, economic mobility and social inclusion. Prior to her role at NHRC, Melody has served as legislative staff on the state and local levels, and previously supported national and local programs and advocacy initiatives in Washington, DC for disadvantaged Americans, including communities of color. She was previously appointed to serve as a voting member on the Montgomery County Committee on Hate/ Violence in Montgomery County, MD, to develop and distribute information about hate/violence, promote educational activities that highlighted ethnic and social diversity, and provide recommendations to reduce the incidences of acts of hate/violence in the county. Melody earned her B.A. in Political Science at the University of South Carolina.

DAVID JACOBS

Dr. David Jacobs is the Chief Scientist at the National Center for Healthy Housing. He also serves as Director of the US Collaborating Center for Research and Training on Housing Related Disease and Injury for the World Health Organization/Pan American Health Organization, an adjunct associate professor at the University of Illinois at Chicago School of Public Health, and a faculty associate at the Johns Hopkins Bloomberg School of Public Health. He is one of the nation's foremost authorities on childhood lead poisoning prevention and was principal author of the President's Task Force Report on the subject in 2000, and the Healthy Homes Report to Congress in 1999. He has testified before Congress and other legislative bodies and has many peerreviewed publications. Dr. Jacobs is the former director of HUD's Office of Lead Hazard Control and Healthy Homes, where he was responsible for program evaluations, grants, contracts, public education, enforcement, regulation, and policy related to lead and healthy homes. His current work includes research on asthma, international healthy housing guidelines, lead poisoning prevention, and green sustainable building design. He is a Certified Industrial Hygienist and has degrees in political science, environmental health, technology and science policy, and a doctorate in environmental engineering.

KIMBERLY JOHNSON

Kimberly Johnson is a policy analyst at the National Low Income Housing Coalition, and is responsible for identifying, analyzing, and advocating for federal policy and regulatory activities related to NLIHC's policy priorities. Her work at the Coalition focuses on housing protections in the "Violence Against Women Act," criminal justice reform, and evictions. Before joining NLIHC in 2019, Kimberly earned her master's degree in public policy from George Washington University. During her graduate program, she interned with Stewards of Affordable Housing for the Future and with the Senate Minority Health Committee. She also held a fellowship with the National Network to End Domestic Violence. Before graduate school, Kimberly resided in Harrisonburg, VA, working as an advocate for survivors of sexual and domestic violence. In 2014, she served on an advisory committee to the Obama Administration's White House Task Force to Protect Students from Sexual Assault. She received her B.S. in Psychology and M.A. in Psychological Sciences from James Madison University in Harrisonburg, VA.

LAUREN BANKS KILLELEA

Lauren Banks Killelea is the Director of Policy and Advocacy at the National AIDS Housing Coalition. She leads the National AIDS Housing Coalition's federal policy and advocacy work focusing on the Housing Opportunities for Persons with AIDS (HOPWA) program and other housing and healthcare initiatives. Lauren began working on housing issues with the homeless community on the Boston Common and subsequently spent time organizing around economic justice issues in Alabama and serving as Executive Director for a youth-based community service organization. Prior she was the Director of Policy and Advocacy for AIDS Alabama, working on federal, state, and local legislation, implementation of the Affordable Care Act, and advocacy around HOPWA modernization. She also currently serves as the co-chair of the Structural Interventions Working Group of the Federal AIDS Policy Partnership. She obtained her B.S. from the University of Alabama and her MFA from Vermont College of Fine Arts.

MIKE KOPROWSKI

Mike is the National Campaign Director of the *Opportunity Starts at Home* campaign with the National Low Income Housing Coalition (NLIHC). Mike comes to NLIHC from Dallas, TX where he worked as the executive director of Opportunity Dallas, an organization focused on building local coalitions to promote greater economic mobility by tackling concentrated poverty and segregation through housing policy. Prior to Opportunity Dallas, Mike was the chief of transformation and innovation in the Dallas school system, where he led the development and execution of the district's Public School Choice initiative focused on socioeconomic school integration. Prior to his career in education and housing, he served in the U.S. Air Force, where he was the chief of intelligence for an F-15E fighter squadron while it was deployed to Afghanistan. He holds degrees from the University of Notre Dame, Duke University, and Harvard University.

MARK KUDLOWITZ

Mark Kudlowitz is a Federal Policy Director at the Local Initiatives Support Corporation (LISC). At LISC, Mark advocates for federal policies which support multiple LISC national programs, including: affordable housing, rural development, and transit-oriented development. Before LISC, Mark worked as the Policy Director of the U.S. Department of Housing and Urban Development's Office of Multifamily Housing Programs and also worked for over seven years at the Community Development Financial Institutions Fund at the U.S. Department of the Treasury. Mark managed affordable housing and community development programs at the District of Columbia's Department of Housing and Community Development and held multiple positions at the Housing Assistance Council, a national rural affordable housing organization. Mark earned his B.A. from the University of Florida and M.S.W. from the University of Michigan.

JOSEPH LINDSTROM

Joseph Lindstrom serves as Director for Field Organizing with the National Low Income Housing Coalition (NLIHC). Joseph joined NLIHC in 2000 while organizing Wisconsin advocates in support of the National Housing Trust Fund Campaign. He led campaigns in Madison, WI, on issues such as the local minimum wage, funding for homeless services, and eliminating housing discrimination against Housing Choice Voucher recipients. In addition to his advocacy and campaign work, Joseph has also worked in various direct service capacities, including as a homeless outreach coordinator, tenant's rights counselor, and workforce development professional. Joseph received his bachelor's degree from the University of Wisconsin with majors in political science and religious studies.

ELIZABETH LOWER-BASCH

Elizabeth Lower-Basch serves as Director of the Income and Work Supports team at the Center for Law and Social Policy (CLASP). Her expertise is federal and state programs that help low-income people meet their basic needs, including cash assistance under TANF, SNAP, Medicaid and refundable tax credits. Prior to coming to CLASP, from 1996 to 2006, Ms. Lower-Basch worked for the Office of the Assistant Secretary for Planning and Evaluation at the U.S. Department of Health and Human Services (HHS). Ms. Lower-Basch received a Master of Public Policy degree from the Kennedy School of Government at Harvard University.

KEVIN MARTONE

Kevin Martone, LSW is Executive Director for the Technical Assistance Collaborative, a national consulting organization in Boston. He also serves on the boards of the National Association of Rural Mental Health and the Massachusetts Association for Mental Health. Previously, he served as mental health commissioner for New Jersey, president for the National Association of State Mental Health Program Directors and has been CEO for a supportive housing agency. Kevin is a national expert in mental health policy, administration, systems design and financing and focuses much of his work at the intersection of behavioral health, community integration, homelessness and affordable housing.

SHARON MCDONALD

Sharon McDonald is the Senior Fellow for Families and Children at the National Alliance to End Homelessness, where her primary focus is on policy and program strategies to prevent and end family and child homelessness. Before joining the Alliance in 2001, Sharon was a direct practitioner in a Richmond, Virginia, communitybased service center for people experiencing homelessness. She has experience providing and supervising the delivery of social work services to families in service-enriched subsidized housing development for low-income families. Sharon was the 1999 National Association of Social Workers/Council on Social Work Education Congressional Fellow and served in Senator Paul D. Wellstone's office, where she focused on welfare and housing issues. Sharon holds an M.S.W and a PhD in Social Work and Social Policy from Virginia Commonwealth University.

MONICA MCLAUGHLIN

Monica McLaughlin is the Director of Public Policy at the National Network to End Domestic Violence (NNEDV), where she works to improve federal legislation and increase resources to address and prevent domestic violence. She leads and co-chairs various national coalitions, educates Congress, implements grassroots strategies, and engages various government agencies to ensure that addressing domestic violence is a national priority. Monica has led national appropriations efforts to secure record federal investments in programs that address domestic violence and sexual assault. Monica also directs NNEDV's housing policy work with achievements such as: leading successful efforts to secure life-saving housing protections in the "Violence Against Women Act of 2013"; advocating for domestic violence survivors' access to housing and homelessness resources in the "McKinney-Vento Reauthorization Act of 2009"; and drafting housing protections for immigrant survivors in the Senate-passed bill, S. 744. Building on her housing policy work, Monica leads NNEDV's Collaborative Approaches to Housing for Survivors, a multi-agency technical assistance consortium designed to improve survivors' access to safe, affordable housing.

MINDY MITCHELL

Mindy Mitchell is a Senior Technical Assistance Specialist at the National Alliance to End Homelessness. In this role, she develops and delivers training and technical assistance on best practices to end homelessness in communities. Mindy previously led the program and policy work of the Alliance as it relates to adults age 18 and over who do not have children with them, including young adults, veterans, and people experiencing crisis, episodic, and chronic homelessness. Before joining the Alliance, Mindy worked as a case manager for homeless families in Mobile. AL. That work with homeless families inspired her to go to law school in the hopes of one day working to end homelessness at a more structural level. After law school, Mindy completed a Legislative Fellowship with the New York State Senate, focusing primarily on affordable housing and emergency mortgage assistance legislation. Mindy received her sociological education at the University of South Alabama and her legal education at CUNY School of Law.

KATHRYN MONET

Kathryn is the Chief Executive Officer of the National Coalition for Homeless Veterans (NCHV). In this role, she focuses on executing NCHV's strategic policy and technical assistance agenda and expanding NCHV's strategic partnerships to more effectively end veteran homelessness. Kathryn has spent nearly a decade in the public and nonprofit sectors working to address housing instability and homelessness among veterans. Prior to joining NCHV, she was with the National Alliance to End Homelessness focusing on the promotion of data-driven, evidence-based interventions to end homelessness, particularly among veterans. Kathryn also was involved in veteran homelessness in a legislative capacity during her time at the Senate Committee on Veterans' Affairs.

NOAH PATTON

Noah Patton serves as a Housing Policy Analyst with the National Low Income Housing Coalition (NLIHC). Before joining NLIHC, Noah worked at the Homeless Persons Representation Project, Inc. (HPRP), helping to advocate for policies to expand public benefit programs and protecting Housing Choice Voucher holders. After working as a campaign and state house staffer in Maryland, Noah received a JD from the University of Baltimore School of Law. While in law school, Noah was heavily involved in coordinating Legal Observers of the National Lawyers Guild to protect the legal rights of Baltimore-area political protestors and served as a Kellogg's Law Fellow at the NAACP Office of the General Counsel working on transit equity and educational policy. Noah received his B.A. in Political Science from McDaniel College in Westminster, MD. He has been a member of the Maryland bar since 2018.

STEPHANIE REYES

Stephanie Reyes is the State & Local Policy Manager for Grounded Solutions Network, where she, he supports municipalities and community organizations across the country in implementing effective affordable housing policy. Stephanie has over 10 years of experience in policy research, program design and advocacy in the housing and environmental fields. Prior to joining Grounded Solutions, Stephanie held multiple roles at Greenbelt Alliance, where she led the organization's efforts to ensure that San Francisco Bay Area jurisdictions provide sufficient homes at all income levels in sustainable locations. Before that, she held positions in communications and advocacy at HomeFirst, an affordable housing and homeless services provider in Santa Clara County, California. Stephanie received her BS from Brown University.

KATHLEEN ROMIG

Kathleen Romig is a Senior Policy Analyst at the Center on Budget and Policy Priorities. She works on Social Security, Supplemental Security Income, and other budget issues. Romig previously worked at the Social Security Administration, Social Security Advisory Board, and Congressional Research Service. She began her career as a Presidential Management Fellow, during which time she completed an assignment at the Office of Management and Budget. Ms. Romig has a Master's in Social Policy from University College Cork, Ireland, where she was a George J. Mitchell Scholar, and a B.A. from Michigan State University's James Madison College.

JAIMIE A. ROSS

Jaimie Ross, Attorney at Law, is the President and CEO of the Florida Housing Coalition. In 1991, Ms. Ross initiated, and continues to facilitate, the broad-based coalition that successfully advocated the passage of the William E. Sadowski Affordable Housing Act, creating a dedicated revenue source for affordable housing in Florida. Her work includes all forms of legislative and administrative advocacy and education related to the planning and financing of affordable housing. She is the author of "Creating Inclusive Communities in Florida: a Guidebook for Local Elected Officials and Staff on Avoiding and Overcoming the NIMBY Syndrome" and speaks nationally on avoiding and overcoming NIMBY. She serves on the Board of Grounded Solutions Network, a national nonprofit that promotes inclusionary housing policies. Ms. Ross is the founder of the Florida Community Land Trust Institute, past Chair of the Affordable Housing Committee of the Real Property Probate & Trust Law Section of the Florida Bar, and a former Fannie Mae Foundation James A. Johnson Community Fellow.

DOUG RYAN

Doug Ryan is the Senior Fellow and Interim Director of Policy with Prosperity Now. Doug has spent his entire career in the affordable housing field, with more than twenty years' experience working in federal and local housing programs. Prior to joining Prosperity Now, Doug served as Assistant Director of Federal Programs at the Housing Opportunities Commission of

Montgomery County, Maryland, a multifaceted housing provider, developer and lender. Earlier in his career, he worked as a legislative assistant in the U.S. Senate and as a program analyst with the Federal Housing Finance Board, working to expand the lending programs of the Federal Home Loan Banks, including loans for manufactured housing. He also was project manager for the Housing Development Institute, the housing development arm of Catholic Charities of the Archdiocese of New York. Doug served for five years on the Montgomery County Commission on Human Rights and currently on the board of Places for People, a Montgomery County housing provider for formerly homeless persons with mental health issues. He is an adjunct instructor at American University's School of Public Affairs and a graduate student advisor and instructor at Georgetown's School of Continuing Studies. He holds a Bachelor of Arts from Fordham University and a Master of Public Affairs from New York University.

SARAH SAADIAN

Sarah serves as Vice President of Public Policy with the National Low Income Housing Coalition (NLIHC). Sarah oversees NLIHC's broad congressional portfolio. Sarah previously worked with Enterprise Community Partners as a Senior Analyst, where she focused on appropriations for federal housing and community development programs. Prior to Enterprise, Sarah served as Policy Counsel at Rapoza Associates, where she worked largely on rural development issues. While a Legislative and Policy Analyst at the National Community Reinvestment Coalition, Sarah's portfolio included expanding access to mortgage and small business credit. Sarah graduated from the University of Connecticut School of Law after receiving her bachelor's degree from the University of Virginia. She has also been a member of the Virginia State Bar since 2009.

GINA SCHAAK

Gina Schaak is senior associate for Housing Group at the Technical Assistance Collaborative (TAC). She has over fifteen years' experience helping nonprofit housing and service agencies to navigate federal, state, and local programs in order to access and create more permanent supportive housing for the most vulnerable populations. In addition to being a skilled TA and training provider with extensive experience providing support and consultation to nonprofit homeless and housing organizations, Gina serves as TAC's national policy researcher and public liaison. In this role, she tracks federal congressional activity related to relevant homeless and housing legislation and disseminates information to the public.

BROOKE SCHIPPOREIT

Brooke Schipporeit serves as a Housing Advocacy Organizer with the National Low Income Housing Coalition (NLIHC). Prior to joining NLIHC, Brooke spent years supporting state and local coalitions in their efforts to achieve solutions to housing poverty. Specifically, she worked as an MSW intern with the Housing Alliance of Pennsylvania, informing and mobilizing coalition members to advance equitable housing policy. Then she worked as Philadelphia's regional housing coordinator for the Self-Determination Housing Project of Pennsylvania, focusing on expanding affordable and accessible housing options for people with disabilities and older adults. Prior to beginning her career in affordable housing, Brooke spent time working in direct services in Nebraska for both the Head Start program and a domestic violence shelter. Brooke earned her Master's in Social Work from the University of Pennsylvania and her Bachelor of Science in Social Work from Nebraska Wesleyan University.

KRISTI SCHULENBERG

Kristi Schulenberg is the Director of the Center for Capacity Building, where she oversees the Capacity Building team's efforts to help communities implement solutions to end homelessness by providing training, technical assistance, and tools to providers and public agencies nationwide. Prior to her role as Director, Ms. Schulenberg served as a Senior Technical Assistance Specialist at the Alliance, where she developed and delivered training

and technical assistance on best practices on ending homelessness, including re-designing emergency shelter, diversion, rapid rehousing, system performance measures, and redesigning and building capacity for coordinated crisis response systems. Immediately prior to joining the Alliance, Ms. Schulenberg served as the Staff Attorney/Project Manager for the Veterans Legal Assistance Project at the Neighborhood Legal Services Program in DC, where she provided legal services to veterans experiencing homelessness or at-risk of homelessness. From 2014 to 2016, Ms. Schulenberg served as the Deputy Director, Federal Programs and as a Staff Attorney at HomeBase, The Center for Common Concerns, a national nonprofit public interest law firm dedicated to combating and ending homelessness. She holds a B.A. in Religious Studies from the University of Dayton, and a J.D. from Golden Gate University School of Law.

JOSH SILVER

Josh Silver has more than 25 years of experience in the housing and community development field. He is a Senior Advisor at the National Community Reinvestment Coalition (NCRC). He produces white papers on the Community Reinvestment Act and fair lending policy and issues. He serves as an expert and provides advice and resources internally and externally. He came back to NCRC after serving as a Development Manager engaged in fundraising and research at Manna, Inc., a housing nonprofit developer and counseling agency serving the District of Columbia. He also previously served as Vice President of Research and Policy at NCRC for 19 years.

Prior to NCRC, Mr. Silver worked at the Urban Institute for five years. Mr. Silver holds a master's degree in public affairs from the Lyndon Johnson School of Public Affairs at the University of Texas in Austin and earned a Bachelor's Degree in Economics from Columbia University in New York City.

LISA SLOANE, M.P.A.

Lisa Sloane is senior policy advisor for Housing Group at the Technical Assistance Collaborative (TAC). She has over 30 years of experience working with federal, state, and local governments as well as nonprofit agencies, to address the supportive housing needs of people with disabilities and of individuals and families experiencing homelessness. At TAC, she manages complex consulting projects for state and federal government agencies, including technical assistance for the U.S. Department of Housing and Urban Development. Lisa has worked with the states of Virginia, Oregon, Louisiana, and Maryland to develop and implement permanent supportive housing programs for people with disabilities and people who are homeless. In Massachusetts, she played a key role in the development of innovative cross-disability housing programs, including a housing locator system, a state housing bond fund, and a state home modification loan program. She is an expert in the area of fair housing.

JORGE ANDRES SOTO

Jorge Andres Soto is Associate Vice President of Public Policy and Advocacy with the National Fair Housing Alliance (NFHA). Jorge Andres Soto is responsible for advancing NFHA's public policy priorities and directing the organization's federal and congressional advocacy. Through local and national coalition-building, Mr. Soto designs strategies to advocate for policies that help protect individuals from housing discrimination, strengthen access to justice for victims of housing discrimination, and remove obstacles to housing opportunity. He leads NFHA's efforts on issues concerning the federal budget and appropriations, housing and housing-related legislation, and executive nominations. Mr. Soto also staffs the Fair Housing Task Force of the Leadership Conference on Civil and Human Rights, which NFHA co-chairs with NAACP LDF.

Prior to NFHA, Jorge was at Relman, Dane & Colfax PLLC where he worked as a civil rights paralegal on the development and litigation of several housing, lending, and public accommodations cases involving discrimination, as well as on public policy matters concerning employment and contracting diversity in federal financial regulatory agencies. Jorge also previously worked as a labor organizer at Service Employees International Union and community organizer with CRECEN/American Para Todos, Houston, Texas. Jorge earned his B.A. in History and American Studies from Wesleyan University.

LESLIE STRAUSS

Leslie Strauss is senior policy analyst at the Housing Assistance Council (HAC). She began working at HAC in 1991 as Research and Information Director and has also served as HAC's Communications Director. Currently she is responsible for a variety of policy and information activities, including much of HAC's work on rental housing preservation. She has a law degree and practiced real estate law for several years before joining HAC. She serves on the board of the National Rural Housing Coalition.

ERIC TARS

Eric Tars currently serves as Legal Director with the National Law Center on Homelessness & Poverty. Before coming to the Law Center, Mr. Tars was a Fellow with Global Rights' U.S. Racial Discrimination Program and consulted with Columbia University Law School's Human Rights Institute and the U.S. Human Rights Network. Mr. Tars currently serves on the Board of the U.S. Human Rights Network, as an adjunct professor at Drexel University's Kline School of Law, and as a field supervisor for the Howard University School of Social Work. Mr. Tars received his J.D. as a Global Law Scholar at the Georgetown University Law Center, his B.A. in Political Science from Haverford College, and studied international human rights at the Institute for European Studies, Vienna, and at the University of Vienna.

DANIEL THREET

Daniel Threet serves as a Research Analyst with the National Low Income Housing Coalition (NLIHC). Prior to joining NLIHC, Daniel graduated from Georgetown University, where he earned a Ph.D. in Philosophy. His research in that field centered on political philosophy, distributive justice, and the demands of social equality. He comes to NLIHC by way of the Mellon/ACLS Public Fellowship, which places recent humanities and social science PhDs in public-service organizations. Dan has an M.A. in Philosophy from the University of Houston, an M.A. in English from Pennsylvania State University, and a B.A. in Philosophy and English from the College of Charleston.

ANTHONY WALTERS

Anthony Walters is the Executive Director of the National American Indian Housing Council (NAIHC). Anthony has been with NAIHC since April of 2017, and prior to joining NAIHC served as Staff Director and General Counsel of the U.S. Senate Committee on Indian Affairs. He also spent time at the Department of the Interior as a policy advisor to the Assistant Secretary Indian Affairs. Since 1974, NAIHC has provided training and technical assistance to hundreds of Native American Housing Authorities across the National Low Income Housing Coalition 11-25 country. NAIHC also serves as a primary advocate for all tribal housing issues and initiatives, working with Congress, federal agencies, nonprofits and industry partners.

OLIVIA WEIN

Olivia Wein is a staff attorney at the National Consumer Law Center (NCLC) focusing on policies and programs that protect low-income consumers' access to essential utility services, including water, energy, and telecom. She is co-author of the fifth edition of NCLC's manual "Access to Utility Service," and co-author of "The Rights of Utility Consumers." She has advocated for a strong Low Income Home Energy Assistance Program for more than 18 years. Ms. Wein serves on the Federal Communication Commission's Consumer Advisory Committee, and the Board of Directors for the Universal Services Administrative Company. She was an Economic Justice Fellow at Consumers Union prior to her work at NCLC.

RUTH ANNE WHITE

Ruth White is one of the nation's leading experts on the nexus between housing policy and child welfare. She is co-founder and Executive Director of the National Center for Housing and Child Welfare and former director of Housing and Homelessness for the Child Welfare League of America (CWLA). At the Child Welfare League, she co-edited the landmark issue of the League's journal, Child Welfare, documenting the extent to which children are needlessly held in foster care because their parents lack decent housing. Through White's advocacy, over \$100 million in new funding for the Family Unification Program has been made available for families and youth in child welfare since 2009. Prior to working at CWLA, White managed the front-door family shelter and redesigned the homeless coordinated entry system in Columbus, OH, reducing shelter entries by over 60 percent. White is also certified as an Assisted Housing Manger.

White has a Master of Science Degree in Social Administration from Case Western Reserve University and a Bachelor of Science degree in Social Work from Ohio State University. She is currently a Furfey Scholar, doctoral candidate, and professor of social work at the Catholic University of America.

RENEE M. WILLIS

Renee Willis joined the National Low Income Housing Coalition (NLIHC) in June 2015 as the new Vice President for Field and Communications. In this role, Renee leads all of NLIHC's field and communications efforts in support of our mission, goals, and objectives. Renee brings more than 15 years of experience in affordable housing, including establishing and leading successful community and regionwide initiatives. Renee has extensive experience in strategic planning, financial management, marketing, organizational development, staff management, and program operations. Renee served as Housing Services Chief with Arlington County, VA, from 2008 to 2015. Prior to her work in Arlington, she served as the Administrator of the Office of Landlord-Tenant Affairs for

Montgomery County, MD, from 1999 to 2004, and as an Advocate and Manager for the Public Justice Center's Tenant Advocacy Project in Baltimore, MD, from 1993 to 1999. Renee earned dual Bachelor of Arts degrees in English and Spanish from the University of Maryland. She also holds a Certificate in Public Management from George Washington University.

DIANE YENTEL

Diane is the President and CEO of the National Low Income Housing Coalition (NLIHC), a membership organization dedicated solely to achieving socially just public policy that ensures people with the lowest incomes in the United States have affordable and decent homes. Diane is a veteran affordable housing policy expert and advocate with nearly two decades of work on affordable housing and community development issues. Before rejoining NLIHC (where she previously worked as a policy analyst), Diane was Vice President of Public Policy and Government Affairs at Enterprise Community Partners, where she led federal, state and local policy, research and advocacy programs. Prior to Enterprise, Diane was the director of the Public Housing Management and Occupancy Division at the US Department of Housing and Urban Development (HUD), where she managed a team

overseeing the development and implementation of nationwide public housing policies, procedures and guidelines. She also worked to advance affordable housing policies with Oxfam America and the Massachusetts Coalition for the Homeless and served for 3 years as a community development Peace Corps volunteer in Zambia. Diane is frequently cited in media outlets, including the *Washington Post, The New York Times, Politico, Mother Jones,* NPR and *The Guardian.* She serves on the Board of Directors of the National Housing Conference, Homes for America, and the Coalition on Human Needs. Diane has a Master's in Social Work from the University of Texas at Austin.

GREG ZAGORSKI

Greg Zagorski is Senior Homeownership Policy Specialist with the National Council of State Housing Agencies (NCSHA), focusing on issues related to affordable homeownership and housing finance. Prior to joining NCSHA in 2012, Greg worked as a legislative assistant for Senator Joe Lieberman (I-CT), advising the Senator on housing and other economic issues. He holds a B.A. in Political Science and History from the University of Connecticut and a master's degree from George Washington University.