

A stylized graphic of a house. The roof is a blue semi-circle. The main body of the house is a dark blue horizontal bar. To the left of the main body is a small blue square. To the right, there is a staircase-like structure made of several blue squares of varying sizes, leading up to the roof.

2014

ANNUAL REPORT

NATIONAL LOW INCOME
HOUSING COALITION

2014 NLIHC HIGHLIGHTS



CELEBRATED
40 YEARS
OF HOUSING EDUCATION, ADVOCACY &
RESEARCH

25TH
ANNIVERSARY
OF
**OUT OF
REACH**



MEETINGS, CALLS AND
OTHER EXCHANGES WITH
CONGRESSIONAL OFFICES

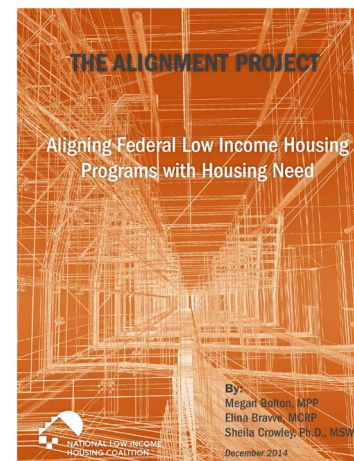
96

STAFF INTERVIEWS AND
OTHER EXCHANGES WITH
PRINT, ONLINE, RADIO
AND TELEVISION MEDIA.



435

CONGRESSIONAL DISTRICTS
IN WHICH WE GAINED
ORGANIZATIONAL OR ELECTED
OFFICIAL ENDORSERS OF THE
UNITED FOR HOMES CAMPAIGN—
EVERY DISTRICT OF THE NATION!



NLIHC
RELEASES
**THE
ALIGNMENT
PROJECT:
ALIGNING**

**FEDERAL LOW INCOME
HOUSING PROGRAMS
WITH HOUSING NEED**



SIGN-ON LETTERS INITIATED
BY NLIHC REGARDING
FEDERAL BUDGET AND
OTHER ISSUES



MORE THAN
500 ATTENDEES
AT THE 2014
HOUSING
POLICY
CONFERENCE

IMAGINE

NATIONAL LOW INCOME HOUSING COALITION
2014 HOUSING POLICY CONFERENCE & LOBBY DAY
April 27 - 30, 2014 in Washington, DC

A MESSAGE FROM THE PRESIDENT

If you read only one of the dozens of annual reports you are sent this year, let it be this one. The National Low Income Housing Coalition had such a monumental year in 2014 that you will want to take a look back at we accomplished. Moreover, this year's report is especially appealing to the eye.

NLIHC celebrated two milestone anniversaries in 2014. We marked the 25th year that NLIHC has produced *Out of Reach*. Its central measure, the “Housing Wage,” is cited widely by news media, politicians, and housing advocates to illustrate how far the cost of rents are from what ordinary working people can pay. We wish that after 25 years, we had better news, but it is what it is. For a history of *Out of Reach*, go to page 15

We also observed that forty years had passed since Cushing Dolbeare convened social justice advocates in Washington, DC to form what became NLIHC. Former board and staff members and many friends came out for a night of reminiscing and future gazing. The party opened with a video by 98 years young Louis Dolbeare, who traveled from Seattle to honor his late wife and the organization she founded. Spanning the generations, the program closed with a spoken word performance by the DC youth poetry group, *Split This Rock*. To read a brief history of NLIHC, go to nlihc.org/about/history.

Making a significant contribution to knowing who lives in Low Income Housing Tax Credit (LIHTC) funded rental housing, we published *The Alignment Report* in 2014. Our research determined that to the extent LIHTC does successfully serve the neediest families, it is because those families also have housing vouchers. *The Alignment Report* can be found at page 16.


The United for Homes Campaign also met a major benchmark in 2014 by getting endorsements in all 435 Congressional Districts for our plan to modify the mortgage interest deduction in order to raise revenue for the National Housing Trust Fund. To find out about United for Homes, go to www.unitedforhomes.org.

Speaking of the National Housing Trust Fund, we closed out the year with a bang! At long last, the National Housing Trust Fund would have some actual money to distribute. On December 11, Federal Housing Finance Agency Director Mel Watt announced he was lifting the six year suspension on the requirement that Fannie Mae and Freddie Mac allocate funds to the National Housing Trust Fund. It was a mighty struggle waged by many people over many years, proving once again that the arc of history is long, but bends toward justice.

NLIHC is fortunate to have a devoted board, an accomplished staff, generous donors, and passionate members who together are an unstoppable force for good. When the sun rose on 2015, we were able to look back at a year of accomplishments. More importantly, we redoubled our commitment to our mission for another year, another decade, for as it takes until the lowest income people in our country have decent and affordable homes.

Please enjoy NLIHC's 2014 Annual Report and please know how grateful I am to you for your support and good work.

Thank you,



Sheila Crowley
President and CEO

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40TH ANNIVERSARY EVENT

Celebrates NLIHC's Past, Present and Future

More than 300 people gathered on Monday, November 17 to commemorate the 40th anniversary of the National Low Income Housing Coalition, founded in 1974 by Cushing Dolbeare. The event was held at Eastern Market in Washington, DC near the former home of Cushing and Louis Dolbeare. The highlight of the evening was a video by Louis Dolbeare in which he recalled NLIHC's early days.

NLIHC Board Chair Brenda Clement announced that the NLIHC Board of Directors had voted to form a new NLIHC Leadership Council to be composed of former chairs of the NLIHC board and our earlier sister organization, the Low Income Housing Information Service (LIHIS), and former CEOs of NLIHC. It was a testament to how important NLIHC and Cushing Dolbeare were to past leadership, that the three living former CEOs and all but two of the living former chairs were present.

NLIHC President and CEO Sheila Crowley spoke about Cushing Dolbeare as her friend and teacher. She read a statement from President Barack Obama congratulating NLIHC on its 40th anniversary.



The program closed with a performance by *Split This Rock*, the DC-based youth poetry troupe, who presented an original work composed for NLIHC called "Imagine." Representative Maxine Waters (D-CA) recognized NLIHC's 40th Anniversary with a statement that appeared in the *Congressional Record*, applauding NLIHC for its efforts to create the National Housing Trust Fund, "the most promising way for our nation to end the affordable housing shortage."

Excerpt from the Youth Poetry Performance Troupe *Split This Rock* Honoring NLIHC's 40th Anniversary with the Poem, "Imagine"

*I'm coming home, I'm coming home
Tell the World I'm coming home*

*Homelessness lingers in the air like death
It's found its way under my fingernails,
I've been scratching and clawing for affordability*

*Mom says, "We couldn't afford to pay the rent this month"
But something about sleeping in the same compact space
You must drive in makes me feel poor*

*I'm coming home, I'm coming home
Tell the World I'm coming home
Imagine a home for everyone
Imagine all of the lives we can save
Imagine 40 years of dedication to this mission
That's 2,080 weeks! 14,600 days!
350,400 hours of our coalition*

*Together, we can achieve all that we imagine.
Tell the World that I'm coming*



Youth poetry group Split This Rock recites their poem "Imagine" at the NLIHC 40th Anniversary.



From left to right: Chriselle Palay, Chip Halbach, Marla Newman, ThaoMee Xiong, Winton Pitcoff, and Josué Ramirez



Louis Dolbeare, husband of the late Cushing Dolbeare, with Sheila Crowley, NLIHC President & CEO

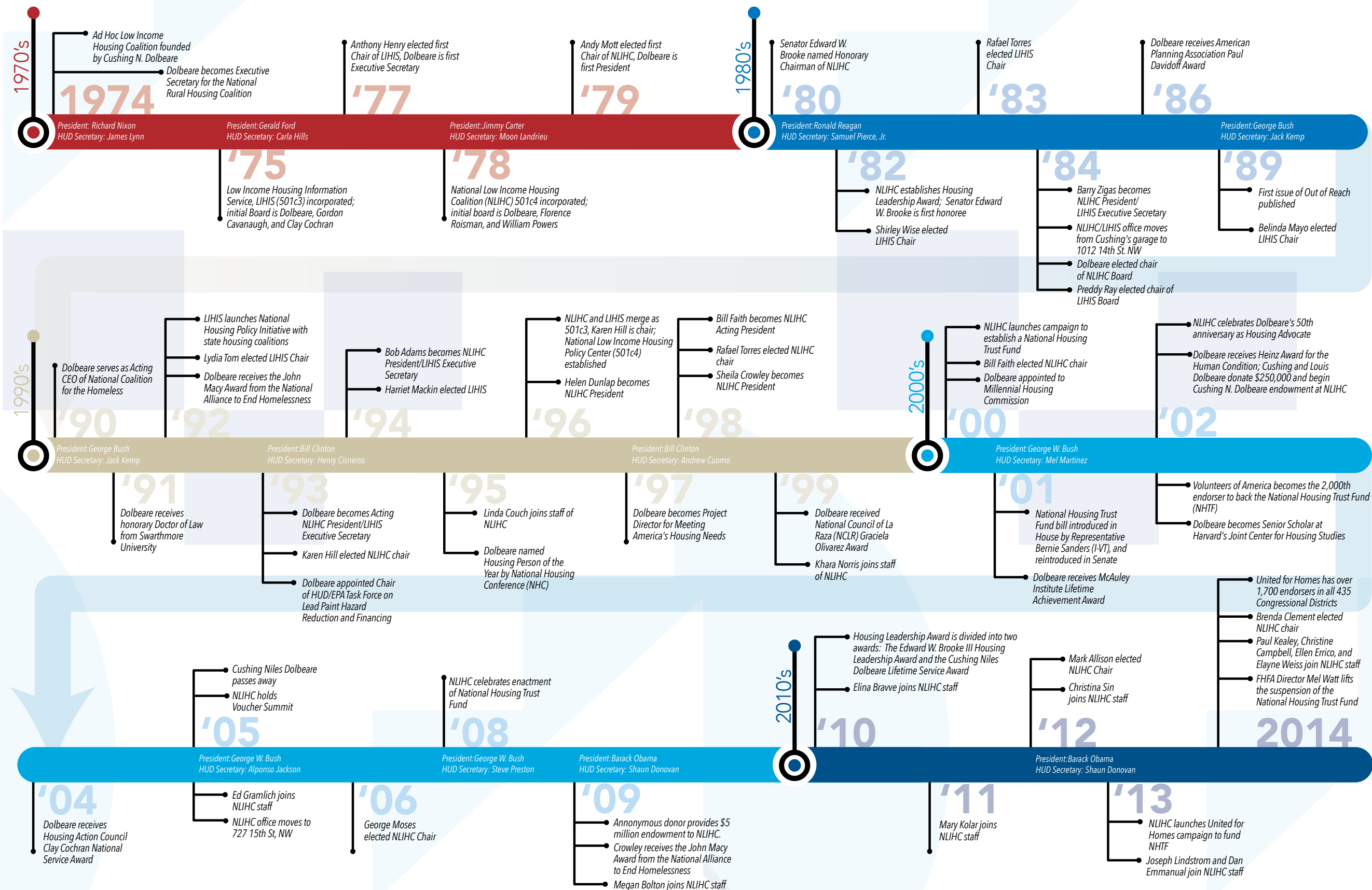


From left to right: Bill Apgar, NLIHC Board Member, Cindy Kelly, Bill Kelly, and George Moses, former NLIHC Board Chair



From left to right: Preddy Ray, former LIHIS Board Chair and Larry Yates, former NLIHC staff.

Timeline of NLIHC History

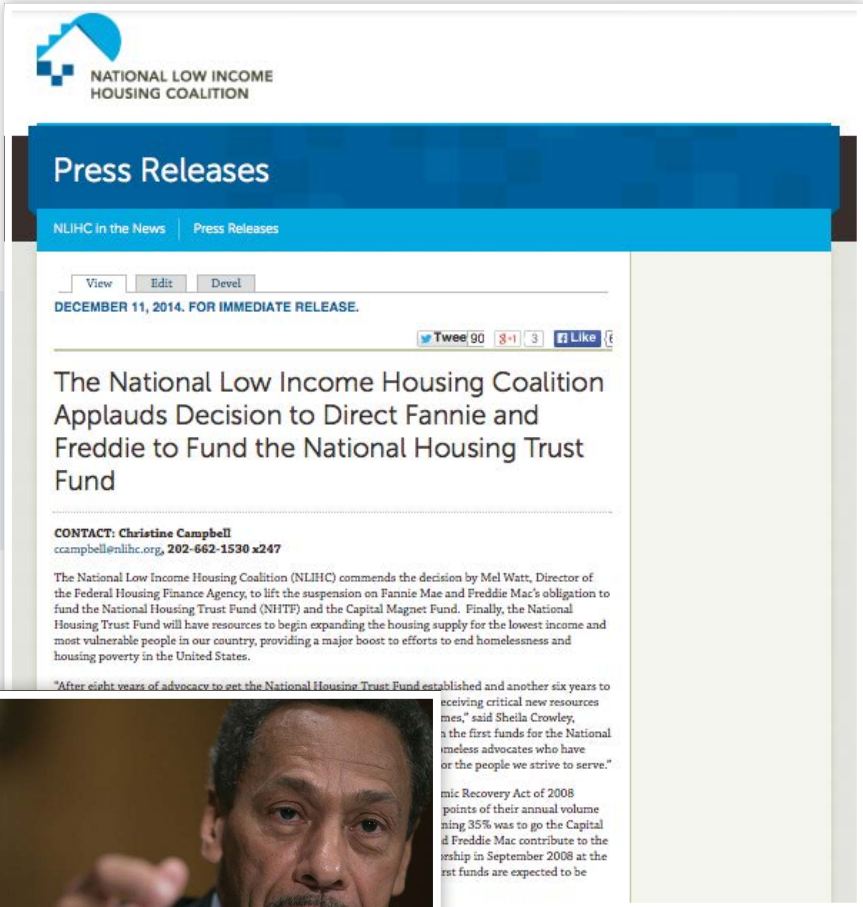


FHFA DIRECTOR MEL WATT

Lifts The Suspension On Fannie Mae And Freddie Mac's Obligation To Fund The National Housing Trust Fund (NHTF) And The Capital Magnet Fund

On December 11, 2014, NLIHC celebrated a major milestone when Mel Watt, Director of the Federal Housing Finance Agency, lifted the suspension on Fannie Mae and Freddie Mac's obligation to fund the National Housing Trust Fund (NHTF) and the Capital Magnet Fund. The decision by Director Watt will ensure that the National Housing Trust Fund will have resources to begin expanding the housing supply for the lowest income and most vulnerable people in our country, providing a boost to efforts to end homelessness and housing poverty in the United States.

After eight years of advocacy to get the National Housing Trust Fund established and another six years to secure a sustainable funding source, states will finally begin receiving new resources to expand the supply of rental housing for people with extremely low incomes. The decision by Mr. Watt is a great victory for the thousands of housing and homeless advocates who have worked tirelessly to establish the NHTF and, more importantly, for the people we strive to serve.



FHFA Director Mel Watt

UNITED FOR HOMES CAMPAIGN

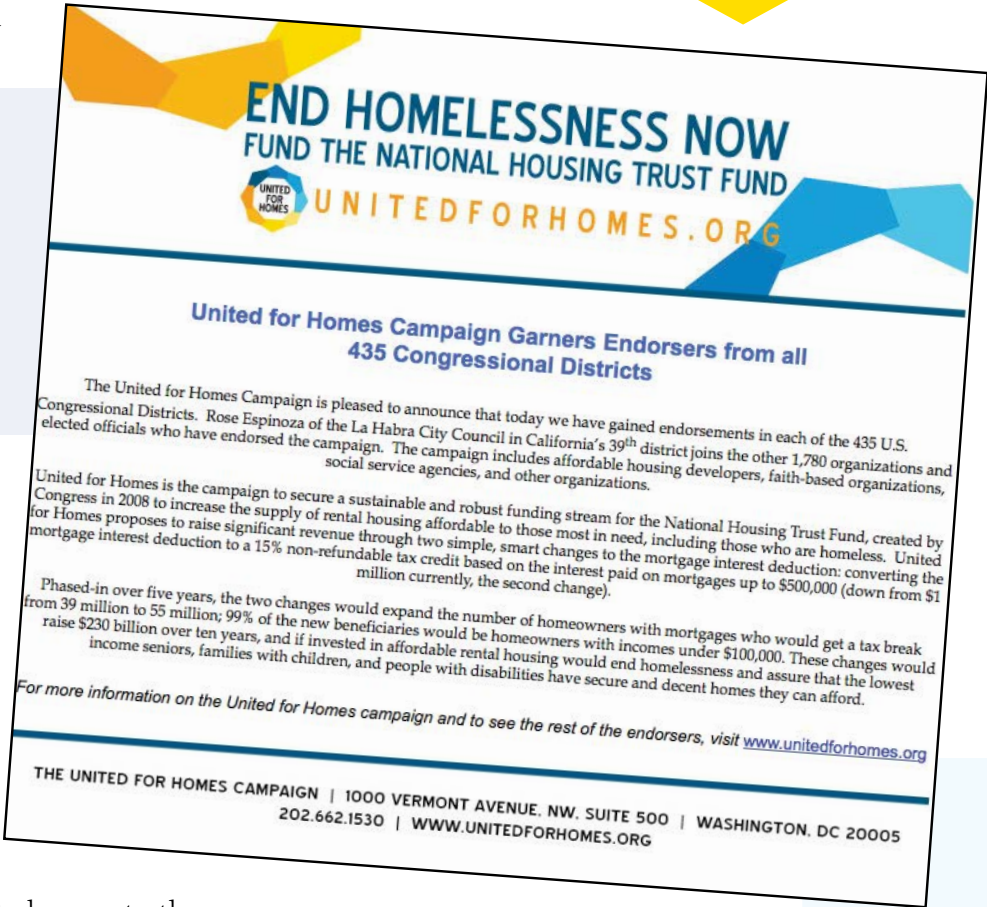
Gains Organizational and Elected Official Endorsers in All 435 Congressional Districts



The United for Homes Campaign achieved organizational and elected official endorsements of the campaign in all 435 U.S. Congressional Districts on November 11, 2014. By the end of 2014, the campaign had attracted more than 1,900 endorsers that include affordable housing developers, faith-based organizations, social service agencies, and other organizations.

The United for Homes campaign aims to secure a sustainable and robust funding stream for the National Housing Trust Fund, through two simple, smart changes to the mortgage interest deduction: converting the mortgage interest deduction to a 15% non-refundable tax credit based on the interest paid on mortgages up to \$500,000 (down from \$1 million currently, the second change).

The fact that the United for Homes campaign now has endorsers in every Congressional District demonstrates the broad support for the campaign across the country.



IMAGINE: NLIHC'S 2014 HOUSING POLICY CONFERENCE

Features HUD Secretary Shaun Donovan, Representative Maxine Waters and Others

NLIHC's 2014 Housing Policy

Conference held in Washington, DC, April 27-30, was attended by nearly 500 affordable housing advocates from around the nation.

HUD Secretary Shaun Donovan and Representative Maxine Waters (D-CA) called on participants to support housing finance reform legislation that would provide funding for the National Housing Trust Fund (NHTF). HUD Secretary Shaun Donovan highlighted the Obama Administration's work on the Johnson-Crapo housing finance reform bill and the opportunity it offered to make historic progress on affordable rental housing with its strong support for NHTF.



Representative Maxine Waters (D-CA) kicked off NLIHC's Lobby Day by telling conference attendees that she was "counting on your advocacy" to increase support for housing for the most vulnerable households.

In addition to keynote speakers, the 2014 Conference featured 40+ workshops and special presentations, including a documentary film about the plight of tenants in foreclosed properties set in the Bronx, New York, a panel discussion with one of the film makers and with tenant organizers featured in the film, and a spoken word performance by *Split This Rock* written for the NLIHC conference.



Representative Maxine Waters addresses attendees before the 2014 Lobby Day.



OMB Director and former HUD Secretary Shaun Donovan.

NLIHC PRESENTS ANNUAL MEDIA AND ORGANIZING AWARDS

The NLIHC Media Award recognizes print journalists who make a dedicated effort to inform the public about the inequities in housing and to add to the understanding of the disparities between the well housed and the poorly or un-housed in our country. NLIHC's 2014 Media Award was presented to staff writers of the *Observer-Reporter* of southwestern Pennsylvania for the series, *No Place to Call Home*—which profiled families and individuals struggling with homelessness, reviewed local shelters and resources, and raised more than \$23,000 in charitable contributions for the Washington County Community Foundation and the Community Foundation of Greene County.

The NLIHC State and Local Organizing (SLO) Award recognizes an NLIHC member organization for outstanding achievement for organizing activity at the state or local level. The 2014 SLO award was given to the South Dakota Housing Opportunity Fund Campaign for their efforts to establish a state housing trust fund.

The Resident Organizing (RO) Award recognizes outstanding organizing, empowerment, and advocacy achievements of NLIHC member resident-shaped campaigns. The 2014 RO Award was presented to the Cook County Source of Income Protection Coalition, for its successful campaign to get Housing Choice Voucher holders included as a protected class under the Cook County Human Rights Ordinance.



From left to right: Lori Moen of GROW South Dakota and Patty Bacon of South Dakota Habitat for Humanity accept the 2014 State and Local Organizing Award from NLIHC Board Member Daisy Franklin.



Liz Rogers, Editor of The Observer Reporter, is presented the 2014 Media Award by NLIHC Board Member Rachael Myers. Also receiving the award were Denise Bachman, Jon Stevens, Karen Mansfield, Barbara Miller, Jim McNutt, Katie Roupe, and Mallory Rogers of The Observer Reporter for their investigative series "No Place to Call Home."



From left to right: Brendan Saunders of Open Communities and Shirley Johnson of the Metropolitan Tenants Organization accept the 2014 Resident Organizing Award from NLIHC Board Member Bob Palmer.

NLIHC LEADERSHIP AWARDS RECEPTION

Honors Governor Daniel Malloy and Charles Elsesser, Jr.

Bank of America



The National Low Income Housing Coalition held its 32nd Annual Leadership Awards Reception on April 29 in Washington, D.C. NLIHC honored Connecticut Governor Dannel Malloy with the Edward W. Brooke III Housing Leadership Award and community service and housing advocate Charles Elsesser, Jr. with the Cushing Niles Dolbeare Lifetime Service Award. The Reception was hosted by Bank of America.

Governor Dannel Malloy received the 2014 Edward W. Brooke Housing Leadership Award in recognition for his exemplary commitment to increasing Connecticut's investment in affordable housing and for being a model for the nation's governors on affordable housing. Recognizing the importance of affordable housing, Governor Malloy proposed and signed into law a 10-year commitment of \$300 million to preserve and upgrade deteriorated and vacant housing units.

Charles Elsesser, Jr. received the 2014 Cushing Niles Dolbeare Lifetime Service Award in recognition for his many years of effective advocacy for affordable housing, his skillful representation of low income individuals and community organizations, and his work in support of the National Housing Trust Fund. Mr. Elsesser, a former board member of the NLIHC, is the Director of the Community Justice Project of Florida Legal Services and is an attorney working in civil rights and housing litigation and advocacy.



Gov. Dannel Malloy, NLIHC Board Members Daisy Franklin and Bill Faith, Leadership Reception Emcee



Charles Elsesser, Jamie Ross, former NLIHC Board Member, and Bill Faith

25TH ANNIVERSARY OF OUT OF REACH

In 2014, NLIHC released the 25th edition of *Out of Reach*. First published in 1989, *Out of Reach* consistently demonstrates the growing gap between renters' wages and the cost of rental housing nationwide. The national housing wage in 2014 was \$18.92 per hour—more than 2.5 times the federal minimum wage. The housing wage represents the hourly wage necessary for a full-time worker to afford a modest, two-bedroom apartment without spending more than 30% of income on housing costs. *Out of Reach* calculates the housing wage for every state, metropolitan area and county in the country. Each year, the study puts sound data into the hands of advocates at the state and local level, allowing them to make the case for affordable housing to their community, local policy makers and the media. The 2014 edition features a foreword from Barry Zigas, former NLIHC President and CEO.

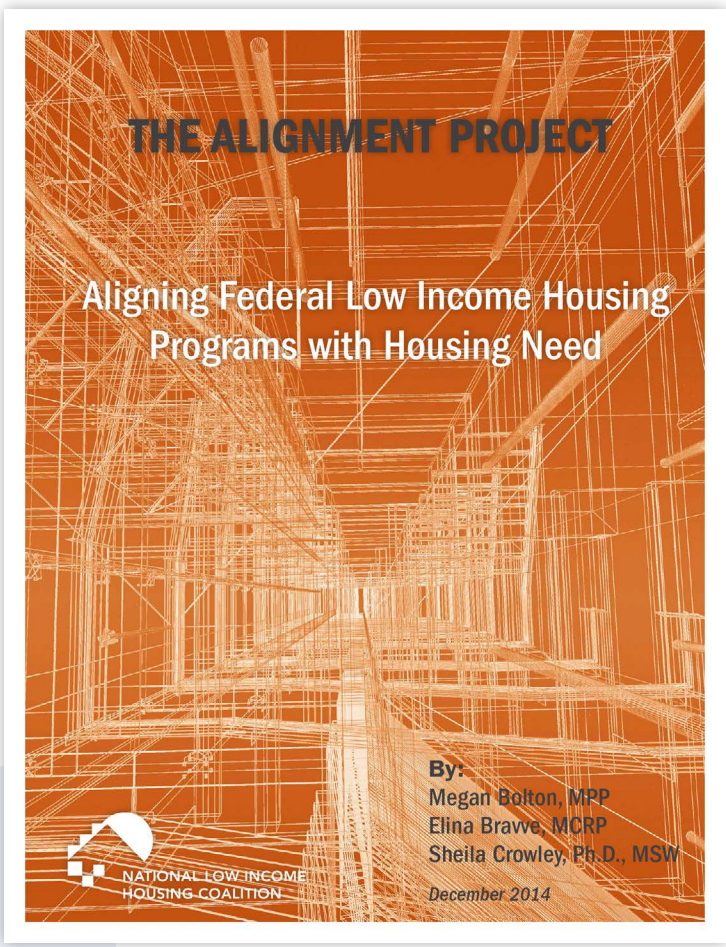


THE ALIGNMENT PROJECT REPORT IS RELEASED

NLIHC released the *Alignment Project: Aligning Federal Low Income Housing Programs with Housing Need* in December of 2014. The Alignment Project began in 2012, with the goal of gaining a better understanding of how existing federal low income housing programs are being used to serve extremely low income (ELI) households.

The 2014 report included an analysis of a random sample of housing developments subsidized by the Low Income Housing Tax Credit (LIHTC) across five states. This analysis found that while 36% of the LIHTC units were occupied by ELI households, 69% of these ELI households were receiving additional rental assistance, primarily in the form of housing vouchers. Of the ELI households without additional assistance, 83% were housing cost burdened. The study highlights the importance of vouchers not only to ELI recipients, but also to developers who relied on them for operating revenue.

NLIHC also conducted in-depth interviews with 47 affordable housing developers to learn of their innovative solutions to the challenges they face in serving ELI households. Their solutions included greater cross-subsidization of ELI rental units by higher-income units, eliminating mortgage debt, cultivating partnerships with government entities, relying on state and local programs, and private fundraising.



NLIHC REACTIVATES NEW POLICY CENTER

Throughout our history, the National Low Income Housing Coalition has been a trusted voice with Members of Congress on the lack of affordable housing for the poorest people in our country – the root cause of homelessness and housing poverty in America. We have consistently advocated with Congress to enact legislation to protect and increase affordable housing resources.

As a 501(c)(3) organization, NLIHC is constrained in the amount of direct and grassroots lobbying we can do. Since our earliest days in the 1970s, we have had a 501(c)(4) advocacy organization, but from 1996 to 2014, that organization, the National Low Income Housing Policy Center, was inactive for lack of resources.

In 2014, we reactivated the Policy Center with a \$200,000 grant from the Oak Foundation and with contributions from individuals and organizations who wish to directly support our advocacy efforts. The Policy Center is a vital part of our mission, allowing us to be a leading voice for specific legislation related to public housing, vouchers, project-based rental assistance, the National Housing Trust Fund, protecting tenants at foreclosure and much more. *The National Low Income Housing Coalition and the Policy Center are both strictly nonpartisan, never engage in electoral politics, and never endorse candidates for political office.*



PROGRAM ACTIVITIES

Carried Out in 2014

Congressional

NLIHC staff conducted **618 meetings, calls and exchanges** with Congressional offices.



Administration Departments and Offices

NLIHC staff conducted **202** meetings, calls and exchanges with Administration departments and offices.



Sign-On Letters and Comments

NLIHC initiated or participated in **49 sign-on letters and comments** related to the federal budget appropriations, housing, legislation and regulations to Congressional and Administration offices.



- 10 sign-on letters initiated by NLIHC regarding federal budget and other issues
- 36 sign-on letters initiated by other partners
- 3 comment submissions related to Moving to Work extension, proposed demo-dispo rule, and Affirmatively Furthering Fair Housing

Meetings Convened

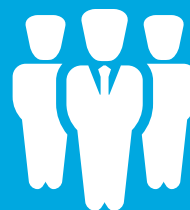


NLIHC staff conducted **80 MEETINGS** with partners and collaborators related to the federal budget appropriations, housing, legislation, regulations, The National Housing Trust Fund, United for Homes, AFFH, FUP Vouchers, PTFA, MTW and other issues.

Meetings, Conferences, Speaking Engagements Hosted by Others

NLIHC staff participated in **175** meetings, conferences, and other events (including online events) that served as outreach and speaking opportunities.

- Presented at 42 conferences and forums reaching more than 3,300 individuals
- Participated in 102 planning, policy, and board meetings



Calls-to-Action

NLIHC initiated **43** calls-to-action, and **26** were sent to more than **18,000** recipients each.



Media Interviews and Information Sharing

NLIHC staff participated in **96 interviews and other exchanges** with print, online, radio and television media, including the *New York Times*, *Wall Street Journal*, *Washington Post*, *Bloomberg*, *CQ*, *Mother Jones*, *Market Watch*, *National Catholic Reporter*, *Orlando Sentinel*, *Pittsburgh Tribune*, *Washington Examiner*, *Al Jazeera America/Real Money*, and many others.

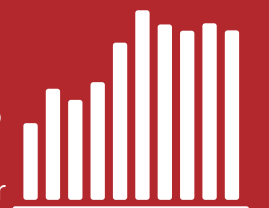


NLIHC and its key efforts received **10,043 media hits** nationwide during 2014.

Research, Publications and Reports

NLIHC staff produced and distributed the following reports, studies and publications:

- Produced and distributed **Memo to Members** to more than **3,000 recipients each week**.
- Produced the 2014 edition of the **Advocates Guide** and distributed to more than **250 members** (new and existing members upon request) and provided copies to our Annual Conference attendees and to other groups.
- Produced and distributed two editions of **Tenant Talk** to more than **600 residents, resident associations, and other partners**.
- Produced the 25th Anniversary edition of **Out of Reach** and distributed it proudly to media, advocates, and congressional offices.
- Produced a **Housing Spotlight** on our annual gap analysis and distributed electronic copies to our e-mailing list of more than **3,000 member contacts**.
- Published a comprehensive research report titled, **Aligning Federal Low Income Housing Programs with Housing Need**, which analyzed the extent to which existing federal housing programs serve extremely low income (ELI) households, and identified strategies employed by affordable housing developers to serve ELI households without vouchers.
- Conducted a **Housing and Economic Development Needs Assessment** for the Federal Home Loan Bank of Dallas.
- Updated the **National Housing Preservation Database (NHPD)** twice with new data and helped with continued scrubbing of existing data. There are currently more than 2,000 registered users of the NHPD.
- Updated **State Housing Profiles** and **Congressional District Profiles** for use by advocates throughout the year.



2014 Special Members



AFL-CIO
HOUSING
INVESTMENT
TRUST



Elderly Housing Development & Operations
The Premier Provider of Quality Affordable Housing for Senior Citizens Across



Enterprise



FHLBANKS
A NATION OF LOCAL LENDERS



Building
Rural
Communities
HAC



LISC
*Helping neighbors
build communities*



iif
capital for healthy
families & communities



mercyHOUSING
Live in Hope



NCLR
NATIONAL COUNCIL OF LA RAZA



**National
Equity
Fund**
an affiliate of LISC



NeighborWorks
AMERICA



TAC
TECHNICAL ASSISTANCE
COLLABORATIVE



**Volunteers
of America**

2014 NLIHC Members

ALABAMA
Alabama Arise
Joseph Clark
Collaborative Solutions
Community Action Association of Alabama
Community Action Partnership of North Alabama
Community Concepts Agency
Irene Johnson
Low Income Housing Coalition of Alabama
Dwight White

ALASKA
Alaska Coalition on Housing and Homelessness
Cook Inlet Housing Authority
Nome Emergency Shelter Team

ARIZONA
Arizona Department of Housing
Arizona Housing Alliance
Brooke Bedrick
Housing America Corporation
Lucille Galimi
Carl Mangold
Occupancy Solutions
Carol Parry and John Fox
Forest Replogle
Jeanne Shaw
Southern Arizona Land Trust, Inc.

ARKANSAS
Arkansas Coalition of Housing and Neighborhood Growth and Empowerment
Jerry Webster

CALIFORNIA
Affordable Housing Access, Inc.
AIDS Housing Alliance San Francisco
Alexander Tenants Association, Inc.
Alliance for a Better District 6
Laura Archuleta
Victoria Basolo
Catherine Bishop
Ashley Bledsoe
Gabriel Bloom

Cary Brazeman
Jan Breidenbach
BRIDGE Housing Corporation
Mary Brooks
Sarah Brundage
Burbank Housing Development Corporation
Cabrillo Economic Development Corporation
California Affordable Housing Law Project
California Coalition for Rural Housing
California Housing Finance Agency
California Housing Partnership Corporation
Dwayne Carl
Michael and Linda Carroll
Craig Castellanet
Century Housing Corporation
Charities Housing Development Corporation
James Charles
City of Los Angeles Housing Department
City of San Jose, Housing Department
Coachella Valley Housing Coalition
Community Economics, Inc.
Community Housing Improvement Program
Elizabeth Cooper
Jonathan Cooper
Wilfred Cooper
Cathy Cortez
John Cotton
Cathy Cresswell
EAH Housing
East Bay Housing Organizations
Eden Housing, Inc.
Crystal Espinoza
Federal Home Loan Bank of San Francisco
Gary Frazier
Fresno Housing Authority
Ira Goldberg
Salvador Gonzalez
James Grow
Gubb & Barshay, LLC
Habitat for Humanity of Greater Los Angeles

Edward Helfeld
Jody Heslop
HomeBase
Housing Authority of the City of Santa Barbara
Housing California
Housing Integration Set Aside Task Force
Housing Trust Silicon Valley
Robin Howlett
Integrity Housing
Alisha Jackson
Ronald Javor
Sara Kimberlin
Zella Knight
Monique Lawshe
LifeSTEPS, Inc.
Ben Manski
Marin County Community Development Agency
Brenda Martin
Del Mason
Ruth Matz
Marilyn Mayor
Mercy Housing California
Mid-Peninsula Housing Coalition
Claudia Monterrosa
Mutual Housing California
Nancy Lewis Associates, Inc.
Non Profit Housing Association of Northern California
David Oddo
Elliott Owensby
Betty Pagett
Partnering for Change
Dan Pearlman
Susan Peck
PolicyLink
William and Gloria Powers
Michael Pyatok
Retirement Housing Foundation
Jerry Rioux
Marcia Rosen
Rosen Bien Galvan & Grunfeld LLP
Sacramento Housing Alliance
Sacramento Housing and Redevelopment Agency
San Diego Housing Federation
San Francisco Mayor's Office of Housing
Russell Schmunk
Roy Schwyer

2014 NLIHC Members

CALIFORNIA (continued)

Self-Help Enterprises
Andre Shashaty
Mary Ellen Shay
Shelter Partnership, Inc.
Skid Row Housing Trust
Alene Smith
Southern California Association of
NonProfit Housing
State of California Department
of Housing & Community
Development
Amy Voge
Western Center on Law and
Poverty, Inc.
Linda Wheaton
Brenda White
Carol Wilkins
Willis Williams
Women Organizing Resource
Knowledge & Services
Jenny York

COLORADO

Colorado Coalition for the
Homeless
Blue Eagle
Britta Fisher
Housing Colorado
Roger Lewis
Ravi Malhotra
Northeast Colorado Housing, Inc.
Ann Norton and Jonathan Storer
Summit Combined Housing
Authority
Urban Land Conservancy

CONNECTICUT

Floyd Banks
Karen Churchill
Connecticut Housing Coalition
Connecticut Housing Finance
Authority
Connecticut Housing Investment
Fund
Daisy Franklin
Ella Fraser
Rich Glica
James Gordeuk
Housing Authority Insurance Group

Anne Hutwohl
Thomas Hyland
Scott Kealey
Legal Assistance Resource Center
Peter Marcuse
Noreen Michener
Kevin Morrison
Rose Morrison
Terry Nash
New Neighborhoods, Inc.
Mary-Pat Noonan
Partnership for Strong
Communities
Publicly Assisted Housing
Resident Network
Patrick Robinson
Luz Sanchez
Caroline Stevenson
Denese Taylor-Moye
Ana Velasquez
James Zeh

DELAWARE

Delaware Housing Coalition
Sandra Spence

DISTRICT OF COLUMBIA

Lee Anne Adams
Lois Athey
Dara Baldwin
Butler Family Fund
Stephen Callahan
Christine Campbell
William Caplan
Gordon and Joan Cavanaugh
Center for Community Change
Center on Budget and Policy
Priorities
Amy Clark
Coalition for Nonprofit Housing &
Economic Development
Marcie Cohen
Mark Cole
Community Action Partnership
Congressional Research Service
Consumer Federation of America
Cheryl Cort
Patrick Costigan
Council of Large Public Housing
Authorities

John Courson
DC Tenants Advocacy Coalition
District of Columbia Housing
Authority
Steve Dubb
Dan Emmanuel
Empower DC
Father McKenna Center
Friends Committee on National
Legislation
Germaine Gabriel
General Board of Church &
Society of the United Me
Sharon Geno
Rosalind Gilliam
Ed Gramlich
Jim Gray
Jordan Gulley
Toby Halliday
Rodney Harrell
Chester Hartman
Housing Association of Nonprofit
Developers
Joe Howell
William Hranchak
Jesuit Conference
Judy Kennedy
Jill Khadduri
Elan Kriegel
Law Offices of Eisen & Rome, P.C.
Lawyers' Committee for Civil
Rights Under Law
Peter Lawrence
Harry Lawson
Hershel Lipow
Lutheran Services in America
Brian Maney
Jordan Metoyer
Bonnie Milstein
National AIDS Housing Coalition
National Alliance of Community
Economic Development
National Alliance to End
Homelessness
National Association of Affordable
Housing Lenders
National CAPACD
National Center for Healthy
Housing
National Coalition for Homeless
Veterans
National Housing Conference

2014 NLIHC Members

National Housing Trust
National Law Center on
Homelessness and Poverty
National NeighborWorks
Association
John Nelson
Julie Nepveu
NETWORK: A National Catholic
Social Justice Lobby
Office of the Tenant Advocate
Zachary Parolin
Laurence Pearl
Derrick Perkins
Jack Popper
Poverty and Race Research Action
Council
Sharon Price
Quadel Consulting Corporation
Mark Robinson
Rebuilding Together, Inc.
Reno & Cavanaugh, PLLC
Salazar Architects, Inc.
Barbara Sard
Eric Sheptock
Bill Shields
Somerset Development Company,
LLC
Stewards of Affordable Housing
for the Future
Brian Stromberg
Bonnie Temple
Kate Traynor
Washington Legal Clinic for the
Homeless, Inc.
John Weicher
Mark Weinheimer
Barbara Yang
Barry Zigas and Jodie Levin-
Epstein

FLORIDA

Ability Housing of Northeast
Florida
Broward Housing Council
Mark Buchbinder
Treshawndra Capers
Roseann Cooney-Pulicino
Michelle Crabtree
Charles Elsesser
Fair Housing Office
Florida Housing Coalition
Florida Supportive Housing

Coalition
Vincent Gardner
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- California Housing Partnership Corporation
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- Southern California Association of Non-Profit Housing

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- Housing Colorado

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- Connecticut Housing Coalition

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HAWAII

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- Housing Action Illinois

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- Indiana Association for Community Economic Development

KANSAS

- Kansas Statewide Homeless Coalition

KENTUCKY

- Homeless and Housing Coalition of Kentucky

LOUISIANA

- Louisiana Housing Alliance

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- Maryland Affordable Housing Coalition

MASSACHUSETTS

- Citizens' Housing and Planning Association

MAINE

- Maine Affordable Housing Coalition

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- Michigan Disability Rights Coalition

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- Missouri Association for Social Welfare

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- North Carolina Housing Coalition

NORTH DAKOTA

- North Dakota Coalition for Homeless People

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- Nebraska Housing Developers Association

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- Housing Action New Hampshire

NEW JERSEY

- Housing and Community Development Network of New Jersey

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- New York State Rural Housing Coalition
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OHIO

- Coalition on Homelessness and Housing in Ohio

OREGON

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PENNSYLVANIA

- Housing Alliance of Pennsylvania

RHODE ISLAND

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- Housing Action Coalition of Rhode Island

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- Affordable Housing Coalition of South Carolina

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UTAH

- Utah Housing Coalition

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- Virginia Coalition to End Homelessness
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\$100 TO \$499

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ACTION-Housing
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Coastal Enterprises*
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Community Economic Development Association of Michigan*
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2014 NLIHC Donors

Connecticut Fair Housing Center	Jane Harrison	William Longbrake	Poverty and Race
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2014 NLIHC Donors

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Frederic Berman
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James Bishop

Statement of Financial Position

As of December 31, 2014

2014 ASSETS	COALITION	POLICY CENTER	TOTAL
Cash and cash equivalents	\$ 553,368	\$ 208,189	\$ 761,557
Grants and other receivables	180,696	—	180,696
Prepaid expenses and deposits	48,510	—	48,510
Property and equipment, net	108,741	—	108,741
Investments	5,464,198	—	5,464,198
Interest in Charitable Remainder Trust	150,073	—	150,073
TOTAL ASSETS	\$ 6,505,586	\$ 208,189	\$ 6,713,775
2014 LIABILITIES AND NET ASSETS			
Liabilities			
Accounts payable and accrued expenses	\$ 151,402	\$ —	\$ 151,402
Line of credit	201,500	—	201,500
Capital lease obligation	24,347	—	24,347
Deferred revenue	74,575	—	74,575
Deferred lease incentive	45,704	—	45,704
Deferred rent	39,853	—	39,853
Total Liabilities	537,381	—	537,381
Net Assets			
Undesignated	\$ 154,007	\$ 208,189	\$ 362,196
Endowment funds	5,664,198	—	5,664,198
Total Unrestricted	5,818,205	208,189	6,026,394
Temporarily restricted	150,000	—	150,000
Total Net Assets	5,968,205	208,189	6,176,394
TOTAL LIABILITIES & NET ASSETS	\$ 6,505,586	\$ 208,189	\$ 6,713,775
OPERATING REVENUE AND SUPPORT			
Grants and contributions	\$ 812,764	\$ 289,270	\$ 1,102,034
Investment return designated for operations	769,923	—	769,923
Annual conference and registration revenue	499,131	—	499,131
Membership contributions	324,303	—	324,303
Fee for service	39,798	—	39,798
Rental income	12,000	—	12,000
Other	4,715	—	4,715
Interest income	1,366	—	1,366
TOTAL OPERATING REVENUE AND SUPPORT	\$ 2,464,000	\$ 289,270	\$ 2,753,270
2014 EXPENSES			
Program Services/Education:	\$ 1,915,452	\$ 274,886	\$ 2,190,338
Management and general	270,843	1,078	271,921
Fundraising	237,600	11,306	248,906
TOTAL OPERATING EXPENSES	\$ 2,423,895	\$ 287,270	\$ 2,711,165

NLIHC BOARD Elects New Leadership

On April 26, 2014 the NLIHC Board of Directors reelected eight members to additional three year terms, and elected its officers and at-large Executive Committee for the 2014-2015 term. Brenda Clement, the executive director of Citizens' Housing and Planning Association, MA, a NLIHC state coalition partner organization, was elected Chair of the Board replacing Mark Allison, who ended his second term as Chair.



NLIHC Board of Directors

NEW OFFICERS AND EXECUTIVE COMMITTEE MEMBERS ELECTED:

- Brenda Clement, *Chair*
- Greg Payne, *1st Vice Chair*
- Marla Newman, *2nd Vice Chair*
- Christine Allamanno, *Secretary*
- Moises Loza, *Treasurer*
- Lisa Hasegawa and Matt Gerard, *at-large members*

THANK YOU, MARK ALLISON!

NLIHC bid farewell to Mark Allison, our Former Board Chair. Thank you for all the incredible work and service to NLIHC!



Mark Allison

2014 Board of Directors

Brenda Clement, *Chair*,
Citizens' Housing and Planning
Association, Inc.
Boston, MA

Christine Allamanno, *Secretary*,
Keiser University Sarasota
Sarasota, FL

Mark Allison,
New Mexico Wilderness Alliance
Albuquerque, NM

William Apgar,
Orleans, MA

David Bowers,
Enterprise Community Partners
Washington, DC

Maria Cabildo,
East Los Angeles Community
Corporation
Los Angeles, CA

Delorise Calhoun,
Jurisdiction-Wide Resident
Advisory Board
Cincinnati Housing Authority
Cincinnati, OH

Emma Clifford,
Oglala Sioux Tribe Partnership for
Housing
Pine Ridge, SD

Marcie Cohen,
Community CoNexus
Washington, DC

Lot Diaz,
National Council of La Raza
Washington, DC

Chris Estes,
National Housing Conference
Washington, DC

Bill Faith,
Coalition on Housing and
Homelessness in Ohio,
Columbus, OH

Daisy Franklin,
Public Housing Resident Network,
Norwalk, CT

Matt Gerard, *Exec. Comm At-Large*
Minneapolis Highrise
Representative Council
Minneapolis, MN

Deirdre "DeeDee" Gilmore,
Charlottesville Public Housing
Association of Residents
Charlottesville, VA

Lisa Hasegawa, *Exec. Comm At-
Large*,
National Coalition for Asian
Pacific American Community
Development (National CAPACD)
Washington, D.C.

Moises Loza, *Treasurer*,
Housing Assistance Council
Washington, DC

Rachael Myers,
Washington Low Income Housing
Alliance
Seattle, WA

Marla Newman, *2nd Vice Chair*,
Louisiana Housing Alliance
Baton Rouge, LA

Ann O'Hara,
Technical Assistance Collaborative
Boston, MA

Bob Palmer,
Housing Action Illinois
Chicago, IL

Greg Payne, *1st Vice Chair*,
Maine Affordable Housing
Coalition
Portland, ME

Tara Rollins,
Utah Housing Coalition
Salt Lake City, UT

Martha Weatherspoon,
Lincoln Home Resident Council
Clarksville, TN

Paul Weech,
Housing Partnership Network
Washington, DC

Leonard Williams,
Kenfield-Langfield Resident
Council
Buffalo, NY

NLIHC Staff

Eli Alexandre, Executive Assistant

Megan Bolton, Research Director

Elina Bravve, Research Analyst

Christine Campbell, Vice President for Field and
Communications

Linda Couch, Senior Vice President for Policy

Sheila Crowley, President and CEO

Dan Emmanuel, Housing Advocacy Organizer

Ellen Errico, Graphic Design and Web Manager

Ed Gramlich, Special Advisor

Mary Kolar, Field Director

Paul Kealey, Chief Operating Officer

Joseph Lindstrom, Housing Advocacy Organizer

Khara Norris, Director of Administration

Christina Sin, Development Coordinator

Elayne Weiss, Policy Analyst

(As of December 2014)



2014 NLIHC Interns

NLIHC THANKS OUR 2014
INTERNS FOR THEIR EXCELLENT
CONTRIBUTIONS TO OUR CAUSE.

Pilar Alatorre, Outreach Intern

Christine Biddlecombe, Research Intern

Nicole Brown, Research Intern

Aliza Cohen, Summer Fellow

Shaina Castonguay, Research Intern

Francine Glaser, Policy Intern

Sean Griffin, Policy Intern

Jesse Lederman, Policy Intern

Olivia Lewis, Outreach Intern

Zoe Rheingold, Research Intern

Bill Sands, Ccommunications Intern

Lauren Williams, Communications Intern

Will Zahn, Outreach Intern



NLIHC Interns Meet Actress Susan Sarandon at a hill
briefing on housing.



**NATIONAL LOW INCOME
HOUSING COALITION**

The National Low Income Housing Coalition
1000 Vermont Avenue, NW • Suite 500 • Washington, DC 20005
202-662-1530 • www.nlihc.org